

League of Women Voters of the United States  
50TH NATIONAL CONVENTION

# POWER THE VOTE

I M A G I N E, C O M M I T, A C T!



## PROGRAM AND WORKBOOK

# CONVENTION 2012

## At-A-Glance Schedule

| FRIDAY<br>June 8                                                                                                                                  | SATURDAY<br>June 9                                                                                                                                                             | SUNDAY<br>June 10                                                                                                                                                                     | MONDAY<br>June 11                                                                                                                         | TUESDAY<br>June 12                                                          |
|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|
|                                                                                                                                                   | <b>REGISTRATION</b><br>8:00 am - 5:00 pm<br><br><b>WARES MARKET</b><br>8:00 am - 1:00 pm                                                                                       | <b>Q&amp;A/CAUCUSES</b><br>7:30 am - 8:45 am<br><br><b>REGISTRATION</b><br>8:00 am - 5:00 pm<br><br><b>WARES MARKET</b><br>8:00 am - 9:00 am                                          | <b>CAUCUSES</b><br>7:30 am - 8:45 am<br><br><b>REGISTRATION</b><br>8:00 am - 5:00 pm<br><br><b>WARES MARKET</b><br>8:00 am - 9:00 am      |                                                                             |
|                                                                                                                                                   | <b>DELEGATE BRIEFING: INTRODUCTION</b><br>9:00 am - 11:00 am<br><br><b>PARLIAMENTARIAN'S BRIEFING</b><br>10:00 am - 12:00 noon<br><br><b>CAUCUSES</b><br>10:00 am - 12:00 noon | <b>PLENARY</b><br>9:00 am - 12:00 noon                                                                                                                                                | <b>PLENARY</b><br>9:00 am - 12:00 noon                                                                                                    | <b>CLOSING PLENARY</b><br>8:30 am - 12:00 noon<br><br><b>ADJOURN</b>        |
|                                                                                                                                                   | <b>LUNCH ON YOUR OWN</b><br>12:00 noon - 1:00 pm                                                                                                                               | <b>LUNCH ON YOUR OWN</b><br>12:00 noon - 2:00 pm                                                                                                                                      | <b>LUNCH ON YOUR OWN</b><br>12:00 noon - 2:00 pm                                                                                          | <b>LUNCH ON YOUR OWN</b>                                                    |
| <b>REGISTRATION</b><br>1:00 pm - 9:00 pm                                                                                                          | <b>WARES MARKET</b><br>12:00 noon - 1:00 pm                                                                                                                                    | <b>WARES MARKET</b><br>12:00 noon - 1:00 pm                                                                                                                                           | <b>WARES MARKET</b><br>12:00 noon - 1:00 pm                                                                                               | <b>WARES MARKET</b><br>12:00 noon - 1:00 pm                                 |
| <b>POWER OUR VOICE TO POWER THE VOTE TRAINING</b><br>2:00 pm - 5:00 pm                                                                            | <b>OPENING PLENARY</b><br>1:00 pm - 5:00 pm                                                                                                                                    | <b>PLENARY</b><br>2:00 pm - 5:00 pm                                                                                                                                                   | <b>WORKSHOPS</b><br>2:00 pm - 5:00 pm                                                                                                     | <b>CAPITOL HILL LOBBYING (Optional)</b><br>Visit Hill Offices (on your own) |
| <b>WARES MARKET</b><br>5:00 pm - 9:00 pm<br><br><b>OPENING MEET &amp; GREET</b><br>6:00 pm - 7:00 pm<br><br><b>CAUCUSES</b><br>8:00 pm - 10:00 pm | <b>WARES MARKET</b><br>5:00 pm - 6:30 pm<br><br><b>THE CAPITOL STEPS SHOW</b><br>7:30 pm - 8:15 pm<br><br><b>Q&amp;A/CAUCUSES</b><br>8:30 pm - 10:00 pm                        | <b>WARES MARKET</b><br>5:00 pm - 6:30 pm<br><br><b>DINE AROUND</b><br>5:30 pm - 7:30 pm<br><br><b>MOVIE</b><br>7:30 pm - 8:30 pm<br><br><b>Q&amp;A/CAUCUSES</b><br>8:30 pm - 10:00 pm | <b>WARES MARKET</b><br>5:00 pm - 6:00 pm<br><br><b>BANQUET RECEPTIONS</b><br>6:30 pm - 7:30 pm<br><br><b>BANQUET</b><br>7:30 pm - 9:30 pm |                                                                             |

## Follow Convention on Twitter: #LWV2012

Join the conversation about Convention on Twitter by using the hashtag #LWV2012! Twitter is a great way to share what's going on here with your members who weren't able to make it to Convention. Tweet your thoughts on the caucuses and workshops you're attending and amplify the good messages coming out of Convention! You can even arrange meet-ups with other attendees.

**Wondering what a hashtag is?** Learn more about Twitter and the uses of new media – come to the LWVUS social media team workshop on Saturday!



# WELCOME TO CONVENTION 2012

## POWER THE VOTE: IMAGINE, COMMIT, ACT!

2010-2012 LWVUS BOARD OF DIRECTORS/LWVEF BOARD OF TRUSTEES

### OFFICERS

Elisabeth MacNamara, president/chair  
Judy Duffy, first vice president/vice chair  
Judith Davis, second vice president/vice chair  
Susan M. Wilson, secretary/treasurer

### DIRECTORS AND TRUSTEES

Patricia Donath  
Margaret Hawkins Hill  
Mary Klenz  
Janis McMillen  
Marcia A. Merrins

Marlene O'Brien  
Norman Turrill  
Dianne Wheatley-Giliotti  
Elaine M. Wiant

### COMMITTEES AND TASK FORCES

#### BUDGET COMMITTEE

Sandy Powell, chair  
Pat Donath  
Ann Luther  
Elisabeth MacNamara  
Sally Sawyer  
Susan Wilson

#### BYLAWS COMMITTEE

Marlene O'Brien, chair  
Judy Duffy  
Jackie Jacobberger  
Marlys Robertson  
Anne Schink

#### CAMPAIGN OVERSIGHT COMMITTEE

Jane Gross, chair  
Teena Halbig  
Kate Rader

#### NOMINATING COMMITTEE

Elaine Blodgett, chair  
Laura Blackburn  
Janis McMillen  
Carol Reimers  
Jennifer Vidrine

#### PROGRAM PLANNING COMMITTEE

Janis McMillen, chair  
Patricia Donath  
Margaret Hawkins Hill

#### RESOLUTIONS COMMITTEE

Barbara Zia, chair  
Caroline Emmons-Schramm  
Helen Hutchison  
Mary Klenz  
Elaine Wiant

#### STREAMLINING THE LEAGUE COMMITTEE

Pat Donath, chair  
Scott Britton  
Peg Chapin  
Lineah Davey  
Mary Klenz  
Marcia Merrins  
Carolie Mullan  
Gail Peabworth  
Susan Wilson

#### UN OBSERVERS

Rosalee Keech, main  
UN Observer  
Suzi Maltz, alternate  
UN Observer  
Margery Cohen  
Mary Fox  
Nancy Lyman Orem  
Judy Schachter

#### EDUCATION STUDY COMMITTEE

Peggy Hill, co-chair  
Joanne Leavitt, co-chair  
Pat Aaron  
Carolyn Jefferson-Jenkins  
Patricia Libutti  
Sanford Ostroy  
Jean Pierce  
Janelle Rivers

#### PRIVATIZATION STUDY COMMITTEE

Janis McMillen, chair  
Diane Dilanni  
Carole Garrison  
Ann Henkener  
Cathy Lazarus  
Nora Leech  
Muriel Strand  
Ted Volskay

#### CAMPAIGN FINANCE TASK FORCE

Judy Duffy, co-chair  
Norman Turrill, co-chair  
Chris Carson  
Pat Donath  
Allison Feher  
Susan Lederman  
Ann Luther  
Theresa Schneder  
Jill Ward

#### CLIMATE CHANGE TASK FORCE

Eleanor Revelle, chair  
Judy Duffy, LWVUS  
Board liaison  
Vernadene Anderson  
Clara Anne Graham  
Joyce Lanning  
Pam Person  
Linda Silversmith  
Robin Tokmakian  
Chad Tolman

#### LOBBY CORPS

Carole M. Conors, chair  
Mary A. Barnett  
Nancy A. Bliss  
Marcia D. Bond  
Dr. Billie A. Day  
Susanne Fox  
Barbara Hankins  
Diana Haskell  
Anne Heanue  
Karen Heppen  
Cecilie Jones  
Holly Joseph  
Maryann Maher  
Judy Newman  
Mary Douglas Reed  
Joanne Smikle  
Nancy Soreng  
Em Tamlyn

Dr. Paul K. Walker  
Carol Wansong  
Susan Worden

#### LEAGUE GEEKS

Norman Turrill, chair  
Scott Britton  
Heather Drake  
Marcia Garten  
Arlene Guest  
Mary Howarth  
Anne Magoun  
Ann Perce  
Marlene Pratto  
Olivia Thorne

#### CLEARING HOUSE COMMITTEE

Norman Turrill, chair  
Tom Carson  
Hollie Courage  
Carole Garrison  
Ann Perce  
Kelly Powers  
Mary Sinclair  
Petti Van Rekom  
Jennifer Waggoner



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## GENERAL INFORMATION

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### **BADGES**

Participants must wear badges at all times to be admitted to plenary sessions and Convention events. Voting privileges are for delegates identified by cream-colored badges only.

### **VOTE CARDS**

In order to vote, delegates **MUST** obtain their packet of Vote Cards at the Credentials tables adjacent to Registration. Please remember to bring your Vote Cards to **ALL** plenary sessions.

### **PLENARY SEATING**

Seating at all plenary sessions is on a first-come basis. Ushers will not permit attendees to reserve large blocks of seats; those wishing to sit together should plan to arrive at the same time. Ushers will direct attendees to the voting delegate or non-voting seating sections. During speeches, delegates will be asked to enter quietly and stand in back of ballroom until the speech is finished. During a card vote, no one will be allowed to enter the room once the plenary doors are closed, until the votes have been collected.

Earphones for the hearing-impaired will be available from the audio-visual staff at the back of the plenary room.

### **COMMUNICATIONS**

The Information Committee will maintain a message board for personal messages at the Information Tables just outside the Ballroom. There will also be a bulletin board available for registrant use for posting general notices. **A list of Convention attendees will also be posted there.** Participants are requested to check the boards regularly. No signs, posters or other materials will be allowed to be pinned, taped or affixed in any way to doors or walls in guest or meeting rooms. Delegates should use the hotel voice mail system for communicating messages.

### **DAILY REPORT**

Copies of the “Daily Report” from the previous day’s plenary session are available at the Information Tables and in the back of the plenary session each morning. All motions and results of votes are reported for participants’ information.

### **INFORMATION AND LOST-AND-FOUND**

Volunteers from the Local Arrangements Committee will staff Information Tables, including a lost-and-found service, in the Ballroom foyer area. Please bring found articles to this location rather than requesting an announcement in plenary sessions.

### **DINE-AROUND**

Sign-up sheets for the restaurants included in the Sunday evening Dine-Around will also be available at the Information Tables until Sunday noon.

### **TICKET SALES**

Tickets pre-purchased for the Saturday evening fundraising event for the Local Arrangements Committee volunteers, “The Capitol Steps,” can be picked up at the Information Tables. There will also be tickets available for purchase (\$35). Additional tickets for the Monday evening banquet (\$55) will be sold at the on-site Registration Desk.

### **COPYING AND INTERNET SERVICES**

The Business Center/Fed Ex Office, located on the Marquis level of the hotel, has full service photocopying, printing, and shipping services. The center is staffed Monday through Saturday with 24-hour access to the self-service area with room key. Free Wi-Fi is available on the lobby level of the hotel, including at all the food venues, and there is also an eKiosk for complimentary airline boarding passes. WiFi is available in all sleeping rooms for a daily \$13.95 fee.

### **FOOD SERVICE**

**We will have a Cash-and-Carry station on the International Terrace near the Wares Market for breakfast and lunch on Sunday and Monday.**

Dining options within the hotel are all on the Lobby level:

- Coffee Bean and Tea Leaf – gourmet coffee, breakfast items, sandwiches, salads (Open 5:30 am)
- McClellan’s Sports Bar – casual dining, small meals, pub food (Open 11:00 am – 1:30 am)
- The District Line Restaurant – American cuisine featuring dishes with fresh ingredients sourced locally from farmers within 100 mile radius (Open 6:30 am – 10:30 pm for breakfast, lunch and dinner)
- TDL Bar – small plates and bar menu (Open 11:00 am – 1:30 am)

There are also numerous restaurants within walking distance of the hotel. The hotel concierge and the volunteers at the LWVUS Information Table will have lists of restaurants and dining suggestions.



## CONVENTION 2012 SCHEDULE

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### FRIDAY, JUNE 8

|                    |                                                                                                                                                                                                          |                                                             |
|--------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|
| 1:00 pm - 9:00 pm  | Convention Registration, Credentials, Information                                                                                                                                                        | International Terrace                                       |
| 2:00 pm - 5:00 pm  | Pre-Convention Workshop<br><i>Power Our Voice to Power the Vote</i>                                                                                                                                      | Jefferson Ballroom                                          |
| 5:00 pm - 9:00 pm  | Wares Market                                                                                                                                                                                             | International Terrace                                       |
| 6:00 pm - 8:00 pm  | Opening Meet and Greet                                                                                                                                                                                   | Courtyard                                                   |
| 8:00 pm - 10:00 pm | Caucuses<br><i>Alternatives to Continued Increases in PMP</i><br><i>Roadmap to Reform in Health Care</i><br><i>What We Should Know About the 2012 Farm Bill</i><br><i>Extreme Fossil Fuel Extraction</i> | Lincoln West<br>Jefferson West<br>Jefferson East<br>Cardozo |
| 9:00 pm - 10:30 pm | Caucus<br><i>Beyond Polarization: Time to Get More Women Elected</i>                                                                                                                                     | Dupont                                                      |

### SATURDAY, JUNE 9

|                     |                                                                                                                           |                       |
|---------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 8:00 am - 5:00 pm   | Registration, Credentials                                                                                                 | International Terrace |
| 8:00 am - 1:00 pm   | Wares Market                                                                                                              | International Terrace |
| 9:00 am - 10:00 am  | Delegate Briefings: Introduction to Convention<br><i>(Same information at all sessions)</i>                               | Jefferson East & West |
| 10:00 am - 11:00 am | Delegate Briefings: Introduction to Convention<br><i>(Same information at all sessions)</i>                               | Jefferson East & West |
| 10:00 am - Noon     | Parliamentarian's Briefing on Convention Procedures<br><i>(Continuous during this time)</i>                               | Dupont                |
| 10:00 am - Noon     | Caucuses<br><i>Benefits of Using Vote411 in Election Work</i><br><i>Democracy in the Balance: Money, Speech and Power</i> | Cardozo<br>Cabinet    |
| Noon - 1:00 pm      | Wares Market                                                                                                              | International Terrace |



**SATURDAY, JUNE 9**  
**OPENING PLENARY SESSION**  
1:00 PM - 5:00 PM, INTERNATIONAL BALLROOM

Presiding, Elisabeth MacNamara, President  
*LEAGUE OF WOMEN VOTERS OF THE UNITED STATES*

**PROPOSED ORDER OF BUSINESS**

**CALL TO ORDER**

**NATIONAL ANTHEM:** *Bryan Langerud*  
U.S. Marine Corps Color Guard

**WELCOME TO WASHINGTON**

The Honorable Eleanor Holmes Norton, *Washington DC Delegate to the U.S. House of Representatives*  
Elinor Hart, *LWV National Capitol Area ILO President*  
Kathryn Ray, *LWV District of Columbia President*

**WELCOME TO CONVENTION**

Marcia Merrins, *LWVUS Board Convention Planning Chair*

**INTRODUCTIONS AND RECOGNITIONS**

LWVUS Board, Staff and Shur Fellows  
Local Convention Volunteer Committee Chairs: Diane Hibino and Anne Kanter

**INTRODUCTION AND BRIEFING BY PARLIAMENTARIAN**

Martha Rollins, *LWVUS Parliamentarian*

**REPORT OF THE CREDENTIALS COMMITTEE**

Elaine Apter, *Chair*

**APPOINTMENT OF ELECTIONS COMMITTEE**

Dawn Schulz, *Chair*

**ADOPTION OF CONVENTION RULES**

Judy Duffy, *LWVUS 1st Vice-President*

**ADOPTION OF ORDER OF BUSINESS, CONVENTION SCHEDULE**

Judy Duffy, *LWVUS 1st Vice-President*

# POWER THE VOTE

IMAGINE, COMMIT, ACT!

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## LWVUS PRESIDENT'S ADDRESS

Elisabeth MacNamara

## "LWV ADVOCACY TO DEFEND DEMOCRACY"

Judy Duffy, *Panel Moderator*

## REPORT OF THE LWVUS NOMINATING COMMITTEE

Elaine Blodgett, *Chair*

## INTRODUCTION OF THE CAMPAIGN OVERSIGHT COMMITTEE

Jane Gross, *Chair*

## ROLL CALL OF STATES (PARTIAL)

## ANNOUNCEMENTS

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

## RECESS

|                    |                                                                                                                                                                                                                                                                                                      |                                                                                                              |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|
| 5:00 pm - 6:00 pm  | Resolutions Committee Informational Meeting                                                                                                                                                                                                                                                          | Boundary                                                                                                     |
| 5:00 pm - 6:30 pm  | Wares Market                                                                                                                                                                                                                                                                                         | International Terrace                                                                                        |
| 7:30 pm - 8:15 pm  | The Capitol Steps: "Political Satire At Its Best"<br><i>Fundraiser for the National Capitol Area ILO<br/>Local Convention Volunteer Committee</i>                                                                                                                                                    | International Ballroom                                                                                       |
| 8:30 pm - 10:00 pm | Q&A 2012-2014 LWVUS/EF Budget<br>Q&A 2012-2014 LWVUS Program                                                                                                                                                                                                                                         | Dupont<br>Boundary                                                                                           |
| 8:30 pm - 10:00 pm | Caucuses<br><i>A Department of Peace Study<br/>Proposed Sentencing Reform Concurrence<br/>National Popular Vote<br/>Human Trafficking in our Cities and Towns<br/>Vote Climate with California!<br/>Water, Water...Everywhere?<br/>Campaign Finance Task Force:<br/>The 2012 Election and Beyond</i> | Georgetown East<br>Jefferson East<br>Jefferson West<br>Independence<br>Holmead<br>Georgetown West<br>Cardozo |



# POWER THE VOTE

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## SUNDAY, JUNE 10

|                   |                                                                                                                                                                                     |                                                               |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|
| 7:00 am - 9:00 am | Cash-and-Carry Breakfast                                                                                                                                                            | International Terrace                                         |
| 7:30 am - 8:45 am | Q&A 2012-2014 LWVUS/EF Budget<br>Q&A 2012-2014 LWVUS Program<br>Q&A LWVUS Bylaws Proposals                                                                                          | Dupont<br>Cardozo<br>Boundary                                 |
| 7:30 am - 8:45 am | Caucuses<br><i>Mitigating the Impact of Voter Photo ID Laws</i><br><i>Effective Voter Registration</i><br><i>Our Food, Our Future</i><br><i>Speaking Out for American Democracy</i> | Georgetown East<br>Georgetown West<br>Independence<br>Holmead |
| 8:00 am - 5:00 pm | Workshop<br><i>VOTE 411's Online Voters' Guide System Training</i>                                                                                                                  | Ballroom East                                                 |
| 8:00 am - 9:00 am | Office Hours with LWVUS Board Members                                                                                                                                               | Ballroom East                                                 |
| 8:00 am - 5:00 pm | Registration, Credentials                                                                                                                                                           | International Terrace                                         |
| 8:00 am - 9:00 am | Wares Market                                                                                                                                                                        | International Terrace                                         |



## SUNDAY, JUNE 10 PLENARY SESSION

9:00 AM - NOON, INTERNATIONAL BALLROOM

Presiding, Elisabeth MacNamara, President  
*League of Women Voters of the United States*

### PROPOSED ORDER OF BUSINESS

## CALL TO ORDER

### REPORT OF THE CREDENTIALS COMMITTEE

Elaine Apter, *Chair*

### REPORT OF PREVIOUS DAY'S ACTIVITIES

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

## ADDRESS

Kathleen Hall Jamieson, *Professor of Communication at the Annenberg School and Director of the Annenberg Public Policy Center, University of Pennsylvania*

# POWER THE VOTE

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## REPORT OF THE RESOLUTIONS COMMITTEE

Barbara Zia, *Chair*

## PRESENTATION OF PROPOSED NATIONAL PROGRAM FOR 2012-2014

Janis McMillen, *LWVUS Program Planning Chair*

**MOTIONS TO ADOPT BOARD-RECOMMENDED 2012-14 NATIONAL PROGRAM,  
AND QUESTIONS FOR CLARIFICATION ONLY**

**MOTIONS TO CONSIDER NOT-RECOMMENDED CONCURRENCE ITEMS, IF ANY, AND QUESTIONS  
FOR CLARIFICATION ONLY**

**VOTING ON MOTIONS TO CONSIDER NOT-RECOMMENDED CONCURRENCE ITEMS, IF ANY**

**MOTIONS TO CONSIDER NOT-RECOMMENDED STUDY ITEMS, IF ANY, AND QUESTIONS FOR  
CLARIFICATION ONLY**

**VOTING ON MOTIONS TO CONSIDER NOT-RECOMMENDED STUDY ITEMS, IF ANY**

**MOTIONS ON RESOLUTIONS, IF ANY, AND QUESTIONS FOR CLARIFICATION ONLY**

## LWVUS EXECUTIVE DIRECTOR'S REPORT

Nancy E. Tate, *LWVUS Executive Director*

## REPORT OF THE TREASURER

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

## PRESENTATION OF PROPOSED 2012-2014 LWVUS/EF BUDGETS

Sandra Powell, *LWVUS Budget Committee Chair*

## ANNOUNCEMENTS

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

## RECESS

## CANDIDATES' FORUM FOR LWVUS BOARD AND NOMINATING COMMITTEE

Noon - 2:00 pm

Wares Market

International Terrace

12:30 pm - 2:00 pm

Workshop

Ballroom East

*Social Media: Understanding the Powerful  
Ways to Engage & Grow Your Online  
Community*

# POWER THE VOTE

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## SUNDAY, JUNE 10 PLENARY SESSION

2:00 PM - 5:00 PM, INTERNATIONAL BALLROOM

Presiding, Elisabeth MacNamara, President  
*League of Women Voters of the United States*

### PROPOSED ORDER OF BUSINESS

#### CALL TO ORDER

#### ROLL CALL OF STATES (PARTIAL)

#### DISCUSSION/DEBATE OF PROPOSED 2012-2014 LWVUS BUDGET

Sandra Powell, *LWVUS Budget Committee Chair*

#### BYLAWS PRESENTATION AND ADOPTION

Marlene O'Brien, *LWVUS Bylaws Committee Chair*

#### ANNOUNCEMENTS

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

#### RECESS

|                    |                                                                                                                                                                                                                                                                                             |                                                                                          |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|
| 5:00 pm - 6:30 pm  | Wares Market                                                                                                                                                                                                                                                                                | International Terrace                                                                    |
| 5:30 pm - 6:30 pm  | California LWV Delegates Reception                                                                                                                                                                                                                                                          | Cabinet                                                                                  |
| 5:30 pm - 7:30 pm  | Dine-Around Evening                                                                                                                                                                                                                                                                         |                                                                                          |
| 7:30 pm - 8:30 pm  | Film: Patriocracy "Civility in Our Democracy"                                                                                                                                                                                                                                               | International Ballroom                                                                   |
| 8:45 pm - 10:30 pm | Caucuses<br><i>Our Federal Education Position</i><br><i>Where Have All the Moderates Gone?</i><br><i>What Can You and the League Do About Climate Change?</i><br><i>Political Myth-Busting and Political Competence</i><br><i>Redistricting Reform</i><br><i>Sisters Across the Straits</i> | Jefferson East<br>Cardozo<br>Georgetown West<br><br>Cabinet<br>Georgetown East<br>Dupont |

# POWER THE VOTE

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## MONDAY, JUNE 11

|                   |                                                                                                                                                                  |                                               |
|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|
| 7:00 am - 9:00 pm | Cash-and-Carry Breakfast                                                                                                                                         | International Terrace                         |
| 7:30 am - 8:45 am | <b>Workshops</b><br><i>Advocacy 101 - Learn the Basics of Lobbying</i><br><i>Helpful Hints for Local League Presidents</i><br><i>League Easy Web Users Group</i> | Jefferson West<br>Georgetown West<br>Boundary |
| 7:30 am - 8:45 am | <b>Caucuses</b><br><i>The United Nations in 2012-2013</i><br><i>Implementing Poll Observer Programs</i>                                                          | Jefferson East<br>Cardozo                     |
| 7:30 am - 8:45 am | <b>Meet the LWVUS Candidates</b><br><b>Meet the Alternate Candidates</b><br>(if floor nominated)                                                                 | Georgetown East<br>Dupont                     |
| 8:00 am - 9:00 am | Office Hours with LWVUS Board Members                                                                                                                            | Ballroom East                                 |
| 8:00 am - 5:00 pm | Registration, Credentials                                                                                                                                        | International Terrace                         |
| 8:00 am - 9:00 am | Wares Market                                                                                                                                                     | International Terrace                         |



## MONDAY, JUNE 11 PLENARY SESSION

9:00 AM - NOON, INTERNATIONAL BALLROOM

Presiding, Elisabeth MacNamara, President  
*League of Women Voters of the United States*

PROPOSED ORDER OF BUSINESS

### CALL TO ORDER

### REPORT OF THE CREDENTIALS COMMITTEE

Elaine Apter, *Chair*

### REPORT OF PREVIOUS DAY'S ACTIVITIES

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

### INTRODUCTION OF FORMER LWVUS BOARD MEMBERS

## "HOW DO WE UNITE AND CONQUER?"

**Panel Moderator:** Elisabeth MacNamara

**Panelists:** Eleanor Clift, *Newsweek Political Reporter and The McLaughlin Group Panelist*; Mickey Edwards, *Director of the Aspen Institute-Rodel Fellowships in Public Leadership and former Congressman (R-OK)*; Trevor Potter, *President and General Counsel of the Campaign Legal Center and former Chair of the Federal Election Commission*

## NATIONAL PROGRAM 2012-2014

Janis McMillen, *LWVUS Program Planning Chair*

### DEBATE AND VOTE ON BOARD-RECOMMENDED CONCURRENCE AND ANY NOT-RECOMMENDED CONCURRENCE ITEMS VOTED CONSIDERATION ON SUNDAY

### DEBATE AND VOTE ON BOARD-RECOMMENDED PROGRAM AND ANY NOT-RECOMMENDED ITEMS VOTED CONSIDERATION ON SUNDAY

### DEBATE AND VOTE ON RESOLUTIONS

## ROLL CALL OF STATES (IF NEEDED)

## ANNOUNCEMENTS

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

## RECESS

|                    |                                                                                                                          |                                                                  |
|--------------------|--------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| Noon - 2:00 pm     | Wares Market<br>Cash-and-Carry Lunch                                                                                     | International Terrace                                            |
| 12:30 pm - 2:00 pm | Workshops<br><i>Engaging LWV's Constituents &amp; Identifying Database Needs</i><br><i>League Easy Web for New Users</i> | Ballroom East<br>Boundary                                        |
| 2:00 pm - 5:00 pm  | Workshop<br><i>Power Tools You Can Use to Power the Vote</i>                                                             | Georgetown, Lincoln, Jefferson<br>(Same workshop in all 3 rooms) |
| 5:00 pm - 6:00 pm  | Wares Market                                                                                                             | International Terrace                                            |
| 5:00 pm - 6:00 pm  | Workshop<br><i>League Easy Web Users Network</i>                                                                         | Boundary                                                         |
| 6:30 pm - 7:30 pm  | Reception for State Presidents <i>(by invitation)</i>                                                                    |                                                                  |
| 6:30 pm - 7:30 pm  | Cash Bar Reception                                                                                                       | International Terrace                                            |
| 7:30 pm - 9:30 pm  | Banquet<br>Address by Political Pollster John Zogby                                                                      | International Ballroom                                           |

# POWER THE VOTE

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## **TUESDAY, JUNE 12**

8:00 am - 10:00 am

Registration

International Terrace



## **TUESDAY, JUNE 12**

### **CLOSING PLENARY SESSION**

8:30 AM - 12 NOON, INTERNATIONAL BALLROOM

Presiding, Elisabeth MacNamara, President  
*League of Women Voters of the United States*

### **PROPOSED ORDER OF BUSINESS**

#### **CALL TO ORDER**

#### **REPORT OF THE CREDENTIALS COMMITTEE**

Elaine Apter, *Chair*

#### **REPORT OF THE PREVIOUS DAY'S ACTIVITIES**

Susan Morris Wilson, *LWVUS Secretary/Treasurer*

#### **ADOPTION OF 2012-2014 PER MEMBER PAYMENT (PMP)**

Sandra Powell, *LWVUS Budget Committee Chair*

#### **ADOPTION OF 2012-2014 LWVUS BUDGET**

Sandra Powell, *LWVUS Budget Committee Chair*

#### **RECOGNITION AND THANKS TO OUTGOING LWVUS BOARD**

Elisabeth MacNamara, *LWVUS President*

#### **ELECTION OF LWVUS OFFICERS, DIRECTORS AND NOMINATING COMMITTEE**

#### **INTRODUCTION OF NEWLY ELECTED LWVUS OFFICERS, DIRECTORS AND NOMINATING COMMITTEE**

#### **ADDRESS BY NEWLY ELECTED LWVUS PRESIDENT**

#### **GUIDANCE TO THE BOARD**

Newly Elected LWVUS President

#### **INVITATION TO 2014 LWVUS CONVENTION**

Members of LWV Dallas Metroplex

# POWER THE VOTE

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## **ANNOUNCEMENTS**

Newly Elected LWVUS Secretary/Treasurer

## **UNFINISHED BUSINESS**

Newly Elected LWVUS President

## **ADJOURNMENT**

Noon - 1:00 pm

Wares Market

International Terrace

## **Follow Convention on Twitter: #LWV2012**

Join the conversation about Convention on Twitter by using the hashtag #LWV2012! Twitter is a great way to share what's going on here with your members who weren't able to make it to Convention. Tweet your thoughts on the caucuses and workshops you're attending and amplify the good messages coming out of Convention! You can even arrange meet-ups with other attendees.

**Wondering what a hashtag is?** Learn more about Twitter and the uses of new media – come to the LWVUS social media team workshop on Saturday!





## WORKSHOP INFORMATION

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### **FRIDAY, JUNE 8**

**2:00 pm - 5:00 pm**

**Jefferson Ballroom**

#### *Power Our Voice to Power the Vote*

This session starts with information from experts at Lake Research and AmericaSpeaks about the current state of the public's thinking on elections, including the public hunger for factual information and the expectation that candidates will participate in League efforts designed to inform voters. We will explore the power of the League's respected voice in a year when voters are seeking refuge from the negative, partisan attacks and disinformation fueled by extreme levels of money. Participants will also be treated to the expertise of media strategist Michelle Molloy, who will provide information and practical tips on how Leagues can leverage the opportunities in 2012 to elevate our activities to inform/engage voters and "Power the Vote" back in our home communities.

### **SUNDAY, JUNE 10**

**8:00 am - 5:00 pm**

**Ballroom East**

#### *VOTE 411's Online Voters' Guide System Training*

Come learn about this section of VOTE411 that allows state and local Leagues to have direct access to a system that will let Leagues publish candidate and ballot information directly into VOTE411. This system is available to all Leagues and will provide greater local and national access to the robust election-related information Leagues work so hard to generate. Learn how your League can take advantage of this new easy-to-use system, how it can facilitate creating printed Voters' Guides and much more. Beginners Sessions will start at 8 and 10am, and 12, 2 and 4pm. Advanced Sessions will begin at 9am, and 1, 3 and 5pm.

### **SUNDAY, JUNE 10**

**12:30 pm - 2:00 pm**

**Ballroom East**

#### *Social Media: Understanding the Powerful Ways to Engage & Grow Your Online Community*

Learn how social media can help you strengthen your League's efforts, reach a wider audience to receive LWV information and engage more people in your activities.

### **MONDAY, JUNE 11**

**7:30 am - 8:45 am**

**Jefferson West**

#### *Advocacy 101*

Learn the basics of a lobbying campaign: who, what, where, when and why from LWVUS Advocacy Staff and National Advocacy Chair Judy Duffy.

### **MONDAY, JUNE 11**

**7:30 am - 8:45 am**

**Georgetown West**

#### *Helpful Hints for Local League Presidents*

This session is designed to assist local League Presidents in understanding the key recipes and fundamental practices important in running a local League. Attend this interactive session to help Presidents become masterful "chefs" in collaborating with your local boards to create informational "banquets" from the League to feed democracy in our communities.



# POWER THE VOTE

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## **MONDAY, JUNE 11**

**7:30 am - 8:45 am**

### **Boundary**

#### *League Easy Web Users Group*

This is an opportunity for current League Easy Web (LEW) users to hear about the exciting enhancements that LWVC has made to League Easy Web and to seek and share information with other web users. Come to discuss the new way to upload photos and display them artfully on your site. Learn about interacting with PayPal, FaceBook, and more. Bring your own new discovery to share with the national membership.

## **MONDAY, JUNE 11**

**12:30 pm - 2:00 pm**

### **Boundary**

#### *League Easy Web for New Users*

Learn the easy way to set up a professional LWV website for your League. League Easy Web (LEW) has been developed by the LWV of California for use by all Leagues across the country to develop and maintain their own websites. The "Easy" in our name comes from using simple forms designed for non-technical people. All you need is a volunteer to fill in the blanks to have an LWV website for your local League. Come see and hear the ways you can reach your public and your members.

## **MONDAY, JUNE 11**

**12:30 pm - 2:00 pm**

### **Ballroom East**

#### *Engaging LWV's Constituents & Identifying Database Needs*

This session offers information and an opportunity for League leaders to join a facilitated conversation with communications/database experts from Barker and Scott Consulting. The session will help identify some of the elements that our database systems need to provide, as well as share ideas that offer collaborative opportunities between the levels of League.

## **MONDAY, JUNE 11**

**2:00 pm - 5:00 pm**

### **Georgetown, Lincoln, Jefferson** *(same workshop in all 3 rooms)*

#### *Power Tools You Can Use to Power the VOTE*

The League is uniquely situated to be a major force this year, and we need to effectively add our voice to the current echo chamber of politics on behalf of voters. This interactive session offers information and tools in a holistic fashion for Leagues to maximize your efforts in 2012. Explore what it means in this critical year for the League to "Power the Vote" – to work from a place of our collective and community-based strengths in service to the voters who are hungry for fact-based information. This session will provide information from experts to ground voter service work in best practices, and provide participants with working tools to help make your election information more visible through traditional and social media, and to strengthen your ability to raise money, attract new members and develop additional leaders. Participants will leave with a working document to help apply this session to your League's work when you go back home.

## **MONDAY, JUNE 11**

**5:00 pm - 6:00 pm**

### **Boundary**

#### *League Easy Web Users Network*

This is another opportunity to engage with other League Easy Web (LEW) users and hear about the exciting enhancements that LWVC has made to League Easy Web and to seek and share information with other web users.



## CAUCUS INFORMATION

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### **FRIDAY, JUNE 8**

**8:00 pm - 10:00 pm**

**Lincoln West** *(Sponsored by the LWV of Connecticut)*

#### ***Alternatives to Continued Increases in PMP***

LWVCT, believing that our current financial structure and rising PMP threatens LWV sustainability, calls all Leagues to urge LWVUS to declare a moratorium on PMP increases while LWVUS researches how other multi-level organizations fund themselves and explores expense reduction and alternative approaches to fundraising in order to attain a sustainable future for LWV at all levels.

### **FRIDAY, JUNE 8**

**8:00 pm - 10:00 pm**

**Jefferson West** *(Sponsored by the LWV of Larimer County, Colorado)*

#### ***Roadmap to Reform in Health Care: Getting from the ACA to Improved Medicare for All***

An overview of the Affordable Care Act (ACA) provisions, health insurance exchanges and how Leaguers can be involved with the implementation in their states will be given by Judy Waxman, Vice President of Health and Reproductive Rights at the National Women's Law Center. She pioneers advocacy, policy and educational strategies to promote the quality and availability of health care, including reproductive choice, for American women. During the second half of the caucus, the key features of an Improved Medicare for All system will be outlined by Li-hsia Wang, MD, LWV of Berkeley/Albany/Emeryville, CA. Resources and strategies for education and advocacy will be shared.

### **FRIDAY, JUNE 8**

**8:00 pm - 10:00 pm**

**Jefferson East** *(Sponsored by the LWV of Glenview, Illinois)*

#### ***What We Should Know About the 2012 Farm Bill***

LWVUS positions under sustainable agriculture, social policy and trade have direct bearing on many of the 15 sections of the Farm Bill, which is reauthorized every 5-7 years and expires in 2012. Consumer awareness about how our food is produced has increased dramatically since the 2008 Farm Bill. Topics like food safety, commodity subsidies and biofuels are now covered more in the media, and people are beginning to see their ability to live healthy lives starts with the food system. Expert Ferd Hoefnew of the National Sustainable Agriculture Coalition will address how we can take action on the key provisions of the Farm Bill that affect our lives.

### **FRIDAY, JUNE 8**

**8:00 pm - 10:00 pm**

**Cardozo** *(Sponsored by the LWV of Larchmont-Mamaroneck, New York)*

#### ***Extreme Fossil Fuel Extraction: Impact on Health, Environment and Economics***

This information session will discuss mountaintop removal for coal, development of tar sands for oil and hydraulic fracturing of shale for gas, among others, and their impacts on health, the environment and the economy.

**FRIDAY, JUNE 8**

**9:00 pm - 10:30 pm**

**Dupont** (Sponsored by the LWV of Arizona)

***Beyond Polarization: Time to Get More Women Elected***

Cynthia Terrell, political scientist and campaign manager, mother and activist, will speak on systemic reforms to create a path for electing more women and eliminating safe seat gerrymandering. Redistricting Commissions and “Clean Money” are just the beginning. How can your League think long term about solving issues of polarization? Take home remedies for change: district options avoiding VRA violations, ideas and LWV resources for study and evaluating your own city/state problems.

**SATURDAY, JUNE 9**

**10:00 am - Noon**

**Cardozo** (Sponsored by the LWV of Maryland and the LWV Flint Area, Michigan)

***Benefits of using VOTE411 in Election Work***

Ever wondered how to use VOTE411.org to further your election work? Learn about the many benefits and uses of VOTE411 in your election activities. Join the discussion with two Leagues that have used the system for several years as they share their experiences, tips and ideas for increasing the visibility for your League’s work through VOTE411, and answer questions from both current and prospective users.

**SATURDAY, JUNE 9**

**10:00 am - Noon**

**Cabinet** (Sponsored by the LWV of Concord-Carlisle, Massachusetts)

***Democracy in the Balance: Money, Speech and Power***

This caucus addresses the challenges to our election process in the new era following the *Citizens United v. Federal Election Commission* decision. A video prepared by Massachusetts Leagues will be shown; it is part of a kit which Leagues can download and use for programs. John Bonifaz, an expert in voting rights and election integrity, will speak, followed by discussion. The goal is to provide education on current campaign finance practices and to organize support for a resolution to be presented to the Convention.

**SATURDAY, JUNE 9**

**8:30 pm - 10:00 pm**

**Georgetown East** (Sponsored by the LWV of Columbia-Boone County, Missouri)

***Department of Peace Study***

This caucus will review a proposed LWVUS study of a cabinet level Department of Peace and Violence Reduction. We will discuss the pros and cons.

**SATURDAY, JUNE 9**

**8:30 pm - 10:00 pm**

**Cardozo** (Sponsored by LWVUS)

***Campaign Finance Task Force: The 2012 Election and Beyond***

Come meet the Campaign Finance Task Force and share your thoughts as its members begin their work on this issue that is so critical to this election and to the long-term health of our democracy.

# POWER THE VOTE

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### **SATURDAY, JUNE 9**

**8:30 pm - 10:00 pm**

**Jefferson East** *(Sponsored by the LWV of the District of Columbia)*

#### ***Proposed Sentencing Reform Concurrence***

The LWV of the District of Columbia is proposing that delegates adopt two sentencing reform positions by concurrence with LWVDC positions. These positions are to support alternatives to incarceration where appropriate, and oppose mandatory minimum sentences for drug offenses. The caucus will start with a short video about the effect of alternative sentences on real offenders. Julie Stewart from Families Against Mandatory Minimums and Nicole Porter from The Sentencing Project will briefly explain how concurrence would affect the LWV at federal and state levels, and why sentencing reform is needed. The audience will then be invited to comment pro and con, and ask questions, until the end of the session.

### **SATURDAY, JUNE 9**

**8:30 pm - 10:00 pm**

**Jefferson West** *(Sponsored by the LWV of Sacramento County, California)*

#### ***National Popular Vote: Making Every Vote in Every State Relevant and Equal***

The National Popular Vote bill has passed in eight states (132 electoral votes), including CA and VT, and is halfway to enactment. The LWVUS goal of electing the president by a national popular vote can be achieved by the 2016 election. Come and find out how your League can educate members and the public about the electoral college and how NPV will work. LWV Powerpoint and other resources provided. Educate, advocate and bring visibility to your League on a topic supported by over 73 percent of the electorate. Speaker Jamie Raskin, professor of Constitutional Law at American University, Maryland state senator and co-founder of the Marshall-Brennan Constitutional Literacy Project, which has sent thousands of law students nationwide into public high schools to teach a semester-long course about the Constitution and Bill of Rights. Bring your NPV questions for him and pick up resources to take back to your League.

### **SATURDAY, JUNE 9**

**8:30 pm - 10:00 pm**

**Independence Room** *(Sponsored by the LWV of New Jersey)*

#### ***Human Trafficking in our Cities and Towns – It's Closer Than You Think***

Our goal is to raise awareness of human trafficking in our communities. Trafficked girls and women are forced to work as sex slaves in massage parlors which offer commercial sex across the United States. Topics discussed will include: regulation of such parlors, curbing demand for sexual services, enforcing existing legislation and implementing stronger penalties of repeat offenders.

### **SATURDAY, JUNE 9**

**8:30 pm - 10:00 pm**

**Holmead Room** *(Sponsored by the LWV of Berkeley, Albany and Emeryville, California)*

#### ***Vote Climate with California!***

California Leagues are developing a campaign for Leagues to take action on climate issues utilizing social media, editorials and issue articles. The effort supports California legislation to reduce GHG emissions to 1990 levels by 2020. The challenge will be how to maintain growth and vitality while decreasing its contributions to global greenhouse gas emissions. Leagues can use this campaign to drive people to their websites and increase membership.

## **SATURDAY, JUNE 9**

**8:30 pm - 10:00 pm**

**Georgetown West** *(Sponsored by the LWV of Lake Michigan)*

### *Water, Water...Everywhere?*

This caucus will cover water issues across the country, such as conservation, pollution, non-native invasive species and the effects of climate control.

## **SUNDAY, JUNE 10**

**7:30 am - 8:45 am**

**Georgetown East** *(Sponsored by the LWV of Wisconsin and the LWV of Kansas)*

### *Mitigating the Impact of Voter Photo ID Laws*

Come join the discussion as LWVWI and LWVKS share their experiences in educating the public and helping individuals, who need them, secure the photo ID they need in order to vote. Whether or not your state passed a new photo ID law, voters in your state will likely be confused about your current rules. Together we can mitigate these voter suppression efforts.

## **SUNDAY, JUNE 10**

**7:30 am - 8:45 am**

**Georgetown West** *(Sponsored by Leagues of the South Bend Area, Indiana, and Houston, Texas)*

### *Effective Voter Registration: Are You Reaching the Most New Voters?*

In many communities, the League has long been synonymous with the words “voter registration.” These days, Leagues are thinking about voter registration in bigger and better ways. From innovative programs targeting underrepresented young people, to efforts to help hundreds of new citizens register to vote at naturalization ceremonies and more, we have many opportunities to reach large numbers of unregistered voters. How can we plan registration events to get the biggest bang for our volunteer “buck”? What new communities should we be tapping into this year? Are our efforts as effective as they could be? Join us for a lively and timely discussion.

## **SUNDAY, JUNE 10**

**7:30 am - 8:45 am**

**Independence Room** *(Sponsored by LWV of Pennsylvania)*

### *Our Food, Our Future*

As our agriculture processes have evolved, do we need to re-examine our League positions? Corporate production threatens small farms, and people are looking at options, including “Food Sovereignty.” This is the right of people to healthy and culturally appropriate food, produced through ecologically sound and sustainable methods, and their right to define their own food and agriculture systems.

## **SUNDAY, JUNE 10**

**7:30 am - 8:45 am**

**Holmead Room** *(Sponsored by the LWV of Capistrano Bay, California)*

### *Speaking Out for American Democracy*

Preview an update on the pilot proposed by our League for nation-wide town halls to engage Americans in a dialogue to determine how Democracy should evolve so that it works for everyone and meets the needs of the 21st century. These town halls will attempt to reach consensus among Americans on the following questions: What should Democracy mean today? What should be the key guiding principles for this evolved Democracy? What should the responsibilities of citizens and the government be?

# POWER THE VOTE

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### **SUNDAY, JUNE 10**

**8:45 pm - 10:30 pm**

**Jefferson East** (Sponsored by the LWV of Palo Alto, California)

#### ***Our Federal Education Position: Where Do We Go From Here?***

Join a discussion of plans to implement the recent LWVUS Study of this topic.

### **SUNDAY, JUNE 10**

**8:45 pm - 10:30 pm**

**Cardozo** (Sponsored by the LWV of Falls Church, Virginia)

#### ***Where Have All the Moderates Gone?***

Sara Fitzgerald, Falls Church LWV member and former Washington Post editor and author of “Elly Peterson: Mother of the Moderates,” will discuss the decline of “the middle,” based on her work researching the life of Peterson, a key leader in the moderate wing of the Republican Party in the 1960s-70s and one of the founding co-chairs of ERAmerica. Fitzgerald, who also served on the Virginia LWV’s Redistricting Reform Study Committee, will also reflect on the challenges this has posed for redistricting reform efforts.

### **SUNDAY, JUNE 10**

**8:45 pm - 10:30 pm**

**Georgetown West** (Sponsored by the LWVUS Climate Change Task Force)

#### ***What Can You and the League Do About Climate Change?***

Share experiences, get a checklist, find tips in the LWVUS Toolkit on Climate Change and learn about Toolkit updates.

### **SUNDAY, JUNE 10**

**8:45 pm - 10:30 pm**

**Cabinet** (Sponsored by the LWV of Central New Mexico)

#### ***Political Myth-busting and Political Competence***

Myths and rigid ideology, untouched by real data, are driving much of our political debate and campaigns. Political competence approaches policy issues as problems to be carefully identified, analyzed and solved based on logical, data-driven methods. This caucus will describe what political competence is, the skills it requires and how to develop them, some of the myths that need to be challenged, and how LWV can help increase political competence in the electorate.

### **SUNDAY, JUNE 10**

**8:45 pm - 10:30 pm**

**Georgetown East** (Sponsored by the Leagues of Arizona, California, Florida, Ohio and Pennsylvania)

#### ***Redistricting Reform: Key League Successes and Next Steps***

Leagues have been hard at work advocating for fair and representative redistricting. This issue affects the very core of our democratic process and it has too often led to disastrous results for voters. Now is the time to consider reform options and begin preparations for next time. Where are Leagues achieving success? What improvements might you consider for your state? Hear about efforts by the sponsoring state Leagues and their pioneering efforts to improve redistricting, and join us in discussing the range of variables to consider when developing your own reform agenda.

## **SUNDAY, JUNE 10**

**8:45 pm - 10:30 pm**

**Dupont** *(Sponsored by the LWV of Florida)*

### ***Sisters Across the Straits***

This caucus will focus on the Florida LWVEF project Sisters Across the Straits that engages in delegation visits to Cuba in a spirit of cooperation to strengthen relations with women's groups in the long-isolated nation. We will discuss the six delegate visits that have already taken place and present information about traveling with a future delegation.

## **MONDAY, JUNE 11**

**7:30 am - 8:45 am**

**Jefferson East** *(Sponsored by the LWVUS United Nations Observers)*

### ***The United Nations in 2012-2013***

Join your UN Observers to talk about the League's activities at the United Nations in 2012 and help shape what our focus should be in 2012-2013. There are opportunities for all League members to get involved whether in New York City or remotely. Let's leverage the talents of the League to make the UN (and the world) a better place!

## **MONDAY, JUNE 11**

**7:30 am - 8:45 am**

**Cardozo** *(Sponsored by the Leagues of Wisconsin and Tennessee)*

### ***Implementing Poll Observer Programs***

Come and join the discussion with Leagues that are experienced in designing and implementing poll observer programs in an effort to identify problems associated with new photo ID laws and assist voters at the polls.

## **Follow Convention on Twitter: #LWV2012**

Join the conversation about Convention on Twitter by using the hashtag #LWV2012! Twitter is a great way to share what's going on here with your members who weren't able to make it to Convention. Tweet your thoughts on the caucuses and workshops you're attending and amplify the good messages coming out of Convention! You can even arrange meet-ups with other attendees.

**Wondering what a hashtag is?** Learn more about Twitter and the uses of new media – come to the LWVUS social media team workshop on Saturday!







## LWVUS 2012 *POWER THE VOTE* AWARDS

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At Convention 2012, we will recognize outstanding League programs through the *Power the Vote* Awards. We are very excited to mark a new process for selecting award winners, which takes advantage of social media and offers an opportunity for our members to choose the winners for the first time!

We would like to extend special thanks to all of the Leagues that submitted excellent applications for the 2012 *Power the Vote* Awards! We are so pleased to showcase some of the amazing ways state and local Leagues have an impact. We will publicly recognize all of this great League work on our website and Facebook page throughout the year. Finalists emphasized their work around elections and advocacy, mobilizing their grassroots and increasing their visibility, and took advantage of these opportunities for organizational growth.

### 2012 *POWER THE VOTE* AWARD CATEGORIES AND FINALISTS

**Effective Member Engagement** – This category was for election-related programs and activities that were innovative, unique and were successful in gaining visibility as well as recruiting new members. Leagues in this category not only were of great service to their communities, but also engaged new and current members in their work and provided a presence for the League with new groups in their communities.

**Finalists:** LWV of Westport (CT), LWV of Palm Beach County (FL), LWV of Minnesota, LWV of Saint Paul (MN)

**Strengthening Democracy** – This category showed the work of Leagues that activate their grassroots network to promote change around priority issues such as protecting voting rights, clean air and youth voting.

**Finalists:** LWV of Minnesota, LWV of Mobile (AL), LWV of South Carolina, LWV of Texas

**High Impact Online Engagement** – This category applauded Leagues that recognize that voters are relying more on social media and social networks to give them up-to-date information about important issues. These League finalists made use of blogs, Twitter and Facebook to reach voters, potential members and the public on national, state or local issues.

**Finalists:** LWV of Florida, LWV of Asheville-Buncombe County (NC), LWV of Calumet Area (IN),  
LWV of Michigan

**Community Connection** – This category shows how Leagues highlight issues that affect their local community and engage others (especially younger generations and underrepresented communities) to become civically involved.

**Finalists:** LWV of Greater Green Bay (WI), LWV of Oakland Area (MI), LWV of the Pasadena Area (CA),  
LWV of New York

The winners will be announced at the Banquet on June 11, 2012.

### NEW LOCAL LEAGUES

We welcome the following local Leagues that were recognized during the past biennium!

LWV of Wayne County (NC)

LWV of Howard County Area (IN)

LWV of Pendleton County (KY)

We thank the state Leagues of Indiana, Kentucky and North Carolina for their guidance and leadership nurturing these League groups to full-fledged League status.





# CONVENTION RULES AND PROCEDURES

## PROPOSED CONVENTION 2012 RULES

A motion to adopt these rules will be made at the opening plenary. Amendments may be offered at this time and require a majority vote to adopt. The rules, as proposed or amended, require a two-thirds vote for adoption. To suspend a rule at a later time requires a two-thirds vote.

1. Admission to the Convention shall be limited to persons displaying official badges, which must be worn at all meetings of the Convention.
2. Delegates, non-voting members and visitors shall sit in designated areas. Although persons may enter the plenary room after a meeting has begun, no one shall be seated during an address.
3. Only accredited delegates representing local Leagues, Inter-League Organizations, state Leagues and members of the LWVUS Board may vote.
4. Only delegates and those authorized by the chair or the delegate body may address the Convention.
5. In debate, no person shall speak more than once until all others who wish to speak have done so; no person shall speak more than twice on the same motion; debate shall be limited to two minutes per speaker.
6. Each speaker shall use a microphone and announce name, League and state when addressing the Convention.
7. Any motion of substantial length or complexity shall be submitted in writing on the forms provided. One copy shall be sent to the presiding officer, one copy to the AV staff and one copy shall be retained by the maker of the motion. Motions shall be identified by the number appearing on the motion form.
8. When a vote is in progress, the doors to the meeting room shall be closed, and no one may enter or leave.
9. Only announcements that relate to the business of the Convention or the welfare of the participants shall be made.
10. A) Procedure for the Proposed Program:

*At the Sunday plenary, the proposed LWVUS Program for 2012-2014 shall be moved for adoption by a member of the LWVUS Board. There may be questions for clarification, with responses limited to one minute each, but no additional motions or debate are in order at this time. Debate on the Proposed Program may take place at the Sunday plenary, at a time designated by the President, and may continue during the Monday plenary.*

### B) Procedure for Considering Not-Recommended Program Items:

- i. *At the Sunday plenary, any League may move for consideration of not-recommended Program items. Presentations shall be limited to one minute. There may be questions for clarification, with responses limited to one minute each, but no additional motions or debate are in order at this time. If a not-recommended item is moved for consideration, any delegate may request a statement from the LWVUS Board, limited to one minute, giving the reasons for not recommending the item.*
- ii. *After all not-recommended items have been moved for consideration, a vote for consideration of each shall take place in the order in which the items were moved for consideration. A majority vote is required to consider a not-recommended item.*
- iii. *Debate and action on not-recommended Program items shall take place at the same time as debate and action on the proposed Program.*

### C) Procedure for Concurrence at Convention:

- i. *Proposals for concurrence at Convention may be moved for adoption at the Sunday plenary.*
- ii. *Debate and action on proposals for concurrence motions shall take place at the same time as debate and action on the proposed Program. A two-thirds vote is required to adopt the concurrence statement.*

### D) Procedure for Adoption of Program:

- i. *Action on the proposed Program, concurrence proposals, and any not-recommended program items*

*voted for consideration by the delegates and moved for adoption shall take place at the Monday plenary.*

- ii. A majority vote is required to adopt the proposed program, including any not-recommended items. A two-thirds majority is required to adopt a concurrence on the Convention floor.*

## **11. Resolutions may be offered by any League:**

### **A) If the resolution addresses an issue that has arisen at least four weeks before the Convention:**

- i. At least four weeks before the Convention, the League offering the resolution shall send notice of the proposed resolution and its text to all Leagues and to the Chair of the Resolutions Committee (resolutions@lww.org) using the Resolution Submission form provided online at [www.lww.org](http://www.lww.org).*

- (1) background information on the issue;
- (2) the LWV position on which the resolution is based;
- (3) the rationale, including the pros and cons for the resolution;
- (4) the name of the League proposing the resolution;
- (5) evidence that the issue is a current legislative priority;
- (6) evidence that the issue is time sensitive and requires federal governmental action.

- ii. The League offering the resolution shall have registered Convention delegate(s) at the time the proposed resolution is sent.*

### **B) If the resolution addresses an issue that has arisen at or within four weeks of Convention:**

- i. By the end of the plenary on the first day of the Convention, the maker of the resolution shall submit any proposed resolution along with the following to the Chair of the Resolutions Committee (resolutions@lww.org) using the Resolution Submission form provided online at [www.lww.org](http://www.lww.org):*

- (1) background information on the issue;
- (2) the LWV position on which the resolution is based;

- (3) the rationale, including the pros and cons for the resolution;
- (4) the name of the League proposing the resolution;
- (5) evidence that the issue is a current legislative priority;
- (6) evidence that the issue is time sensitive and requires federal governmental action;
- (7) an explanation for why the resolution is an exception to the notice provisions set out in Section A.

- ii. The League offering the resolution shall have registered Convention delegate(s).*

### **C) At least four weeks before the Convention, the President shall have appointed a Resolutions Committee consisting of two members of the LWVUS Board of Directors and three registered Convention delegates who have either served on the LWVUS Board or another League Board.**

### **D) The Resolutions Committee shall meet after the first plenary of the Convention (i.e., Saturday) to consider whether each resolution meets the requirements as to form, notice or exception to notices, and the following criteria:**

- i. Is consistent with Bylaws and Principles;*
- ii. Is consistent with League Program positions, and the position is identified on the online Resolutions Submission Form;*
- iii. Addresses a single, topical issue;*
- iv. Requires time-sensitive federal governmental action;*
- v. Is likely to have an impact on the single topical issue as described in the online Resolutions Submission Form;*
- vi. Is consistent with the current stated legislative priorities; and*
- vii. Can be implemented using existing League resources.*

The representative of the League submitting the resolution shall have an opportunity to explain the resolution to the Resolutions Committee if the representative so requests.

E) The Resolutions Committee shall report its findings on all submitted resolutions and the Chairman of the Resolutions Committee will announce those findings to the Convention at the first plenary on the second day of Convention.

F) Any resolution reported affirmatively by the Resolutions Committee may be moved for consideration of the Convention at the first plenary on the second day of the Convention. Any motion to appeal a ruling of the President regarding the presentation of resolutions shall require a two-thirds vote.

G) Debate and action on resolutions shall take place after action on Proposed Program, Concurrences, and not-recommended Program items. Adoption requires a majority vote.

12. Any candidate who is nominated from the floor shall be allowed to address the delegates for one minute immediately after his or her name is placed in nomination.

13. The minutes of the Convention shall be approved by the LWVUS Board after review by a committee appointed by the President to review and correct the minutes.

## VOTING PROCEDURES DURING PLENARY SESSIONS

Each delegate must obtain a packet of vote cards at the credentials booth. (They are not included in the registration packets.) The red and green vote cards are numbered 1 through 8, with green = yes and red = no. Generally, the first vote on an issue is a voice vote or sometimes a standing vote. If the outcome is not clear, then there may be a vote where delegates count off row by row. If the outcome still remains unclear, then there will be a card vote. The President will indicate the number of the card to be used and will announce the instructions for the vote. The appropriately numbered card must be used or your vote will be invalidated. The Elections Committee, appointed at the first

plenary session, is responsible for collecting the voting cards, counting them and reporting the results to the President.

## PMP AND CONVENTION VOTING

Article IX, Section 3, of the LWVUS bylaws provides that "Each delegate representing a local or state League shall be entitled to vote only if that League has met its per member payment responsibilities. The national board may make an exception in the case of proven hardship."

To conform to this bylaw, representatives from Leagues not paid in full will not have the privilege of the floor, the right to vote or the right to make motions. PMP payments will be accepted any time before the opening session to enable Leagues to have delegates with full voting privileges.

## TIPS ON PARLIAMENTARY PROCEDURE

All Convention business is accomplished by making, debating and acting upon motions. Once a topic has been introduced by a main motion, seconded and stated by the President, it is normally before the delegate body for action. However, at League Conventions, some business is introduced at one meeting, with action to continue at a later time. This enables communication and caucusing among delegates before final decisions are made. Program and budget are examples of such League business.

While a main motion is pending on the floor, several subsidiary and incidental motions can be made that must be decided before the main motion is acted upon. This means each succeeding motion can be made, if in order, while prior motions are pending.

Specific types of motions are discussed below. If questions arise that are not answered in this section, please consult the Parliamentarian.

### TO AMEND (debatable, majority vote)

A motion can be amended by inserting or adding, by striking out, or by striking out and inserting. Amendments must be germane—that is, related to the subject of the motion. A negative cannot be inserted to accomplish what voting against a motion can do.

# POWER THE VOTE

IMAGINE, COMMIT, ACT!

A motion can be amended several times, but each amendment is considered individually and disposed of before proceeding to the next. An amendment can itself be amended once. Substantial changes in wording should be done through amendment by substitution.

Amendments of any length should be in writing.

*“I move to amend the motion by striking out the words ‘evaluation of.’”*

Once all amendments have been acted upon, a vote is taken on the motion “as amended” or as originally made if no amendment has been adopted.

## TO REFER (debatable, majority vote)

This motion, not often used at League Conventions because of time constraints, is appropriate if more information or extensive rewording is necessary and could best be accomplished by a few delegates.

*“I move to refer this matter to a committee of three appointed by the President to report back to Convention tomorrow morning.”*

## TO POSTPONE DEFINITELY (debatable, majority vote)

This motion can be used to delay action to a more opportune time when new information is available or other decisions have been made. The motion should include the place on the agenda when the action is to be resumed.

*“I move to postpone consideration of this motion until Tuesday morning, after the speaker.”*

## TO LIMIT OR EXTEND DEBATE (not debatable, two-thirds vote)

This motion is used when debate needs to be limited as to time or number, who wish to be heard, or extended in time, etc.

*“I move that debate...  
...be limited to one minute per speaker.”  
...be limited to five speakers pro and five speakers con.”  
...be extended to ten more speakers, one minute each.”*

## TO CLOSE DEBATE (not debatable, two-thirds vote)

When debate does not seem to be adding anything to what already has been said, debate may be closed by *moving the previous question*. If several motions are pending, such as amendments, a motion to close debate on just the immediately pending question or “all pending questions” may be made. If the motion carries, a vote is taken immediately on the question or questions included in the motion to close debate.

## TO LAY ON THE TABLE (not debatable, majority vote)

This motion delays consideration of a matter because something else of an urgent nature interrupts. Although not debatable, a brief explanation of reasons may be given before making the motion.

A motion laid on the table comes back to the Convention for action by use of the motion *“to take from the table.”*

## MISCELLANEOUS MOTIONS

The following motions have no rank and are usually “incidental” to the business pending or to Convention operations. Some may interrupt other business. There is no debate or vote, and the President usually rules upon motions. **Parliamentary aides will assist in determining appropriateness of motions.**

“Red Card” motions may be made only for the following purposes:

### Question of Privilege

This motion relates to the comfort of the delegates or operation of the assembly.

*“I rise to a question of privilege. With many delegates talking among themselves, we cannot hear the debate.”*

### Parliamentary Inquiry

This motion is used to ask for direction or procedure to accomplish a parliamentary maneuver.

*“Madam President, is it in order to amend this motion?”*

### Point of Information

This motion is used to seek urgent information necessary before decisions can be made.



*“How much money is in this budget for . . .?”*

**Point of Order**

This motion is used when the Convention Rules or proper procedure are not being followed.

**Appeal from the Decision of the President**

Any ruling of the President can be submitted to the delegate body for final determination by this motion, which requires a second. The appeal must be made immediately after the contested ruling and is usually debatable. A majority vote decides; a tie vote sustains the chair's ruling.

**Division of the Assembly**

This requires a standing vote if the voice vote seems inconclusive. A single delegate *“calls for a division”* and does not need to use a microphone but must be heard.

If a counted vote seems necessary, the delegate makes such a motion, which requires a second and a majority vote, to have the vote retaken by use of vote cards (green for *yes*; red for *no*).

**To Reconsider a Vote**

This motion can be made only by a delegate who voted on the prevailing side and on the same or next day as the vote it proposes to reconsider. The motion can be moved within the time limits, although the vote on the motion may be delayed until a more appropriate time if other business is pending. This motion is usually debatable and requires a majority vote. If the motion to reconsider is adopted, the original motion is again before the delegate body as though a decision had not been reached. A vote can only be reconsidered once. Approved bylaw amendments may not be reconsidered.

## GROW THE LEAGUE FOR YOUR COMMUNITY!

A growing League benefits all of us. Almost 300 local Leagues have taken part in the Membership and Leadership Development program and it's working. Some Leagues are seeing membership increases of up to 8%!

**Your gift to the Fund for Local League Growth is a direct investment in the Membership and Leadership Development program.** Make your gift at Convention at the Local League Growth table to get your “Growing the League” sticker. Make a gift of \$50 or more and you'll receive a limited-edition 2012-13 “Growing the League for my Community” pin!

After Convention give on-line at [www.lwv.org/go/grow](http://www.lwv.org/go/grow) or mail your check, made payable to: LWVEF Fund for Growth, to League of Women Voters, 1730 M Street, NW, Suite 1000, Washington, DC, 20036. We'll mail a pin to donors of \$50 or more – while supplies last!

A gift to the Fund for Local League Growth from *every member every year* will ensure the League's strength and vitality for our next 92 years!



## PROCESS FOR ELECTION OF LWVUS OFFICERS, DIRECTORS AND NOMINATING COMMITTEE

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If there are no nominations from the floor for officers, the Board of Directors or the Nominating Committee, then the slate is generally approved by a voice vote. However, if nominations for officers, the Board of Directors and/or the Nominating Committee are made from the floor, creating a contested race, the vote will be by paper ballot. The president will give instructions. The Elections Committee, appointed by the LWVUS President at the first plenary session, is responsible for providing and counting the ballots.

### **CAMPAIGN OVERSIGHT COMMITTEE**

The Campaign Oversight Committee is responsible for organizing the candidate forum on Sunday, June 8, and for certifying that all candidates have signed the fair campaign practices pledge and filed the appropriate financial reports. The Campaign Oversight Committee develops the forum format, selects a neutral moderator and determines the method of questioning. The Campaign Oversight Committee maintains strict neutrality. The LWVUS Board appointed Jane Gross, Committee chair, and Teena Halbig and Kate Rader.

### **FAIR CAMPAIGN PRACTICES PLEDGE**

As a candidate for LWVUS office, I pledge to conduct my campaign openly and fairly.

1. I will discuss the issues and participate in fair debate with respect to my views and qualifications.
2. I will participate in the candidate forum at Convention as requested by the Campaign Oversight Committee.
3. I will neither engage in, nor be involved with, unfair or misleading attacks upon the character of an opponent, nor will I engage in invasion of personal privacy unrelated to fitness for office.
4. I will not be part of any appeal to prejudice.
5. I will neither use, nor be involved with the use of, any campaign material or advertisement that misrepresents, distorts or otherwise falsifies the facts regarding an opponent.
6. I will clearly identify the source of all campaign material published or distributed on my behalf.
7. I will publicly repudiate any support deriving from an individual or group whose activities would violate the principles of this pledge.
8. I will abide by the “Campaign Policies for Candidates for LWVUS Office.”

### **CAMPAIGN POLICIES**

The names of the candidates who submitted signed pledge forms, as well as the names of those who did not, shall be listed in the Convention daily Report distributed on the day following the first plenary session. The names of the candidates who submitted preliminary financial reports, as well as the names of those who did not, shall be listed in the Convention daily Report distributed on the day following the first plenary session. The list shall indicate whether or not the campaign contribution and expenditure limits were followed.

Tables for distribution of information about candidates for LWVUS office will be provided in the Wares Market. Separate forums will be held for the nominated slate and floor nominees.



## NOMINATING COMMITTEE PROCESS

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The two-year LWVUS nominating process is the means by which the LWVUS Nominating Committee (NC) identifies and evaluates candidates for the next LWVUS Board and Nominating Committee. They choose from a field of nominees presented by League members across the country. The NC is composed of five members (Article XI, LWVUS Bylaws); three members are elected and two (either current or former LWVUS Board members) are appointed by the LWVUS Board.

The 2012-2014 nominating process included:

- ❖ Developing a work plan after Convention 2010;
- ❖ Contacting state League presidents for the solicitation of nominees via emails, phone calls, letters, repeated messages in the weekly LWVUS Leaders' Update, weekly or biweekly updates on LWVUS list serves and a presentation at Council 2011;
- ❖ Defining and publishing criteria for the selection of the slate of Board officers, directors and NC members;
- ❖ Attending two LWVUS Board meetings (including committee meetings) to observe the current Board in action;
- ❖ Conducting interviews with LWVUS/EF senior staff and current Board members to collect additional data on the workings of the current Board;
- ❖ Sending letters (after nominations were closed) to all nominees with a request to provide a resume, three references, and written answers to four questions;
- ❖ Interviewing by telephone all nominees who provided the requested materials and their references;
- ❖ Carefully reviewing and evaluating all of the gathered data during a three-day NC retreat in February 2012, with emphasis on the published criteria and considering what combination of individuals would constitute a Board and NC best suited to serve the needs of the LWVUS as we enter into our tenth decade;
- ❖ Notifying all nominees (those chosen for the slate and those not chosen) promptly;
- ❖ Reporting the slate to all League members at least six weeks prior to Convention 2012;
- ❖ Presenting the slate at Convention 2012;
- ❖ Hosting an informal forum at Convention 2012 to provide delegates with an opportunity to meet the members of the slate;
- ❖ Passing on detailed information about the process to the 2012-2014 NC.

**Set it and forget it! Become a Partner in Democracy** with a monthly gift to the League of only \$10, \$20 or more! Once you set it up, your monthly contribution will be automatically transferred from your checking or credit card account so you can rest assured that you are supporting the League's work when and where it is needed most. You can start or stop your contributions anytime. Visit [www.lwv.org/go/PID](http://www.lwv.org/go/PID) or call Rose Simmons at 202-263-3337 to get started.



## NOMINATIONS 2012-2014

### OFFICERS, DIRECTORS AND NOMINATING COMMITTEE

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#### OFFICERS



**ELISABETH MacNAMARA**, LWVUS president and LWVEF chair

**Biography:** LWVUS/EF: president (2010-12), 1st vice president/vice chair (2008-10), director/trustee (2006-08). LWVGA: president (2001-06), Board member (1983-91, 1999-2001). LWV Dekalb, GA: president (1997-98), member (1983-present). Attorney, former assistant district attorney, Juvenile Court solicitor, Dekalb County, Georgia.

**Statement:** *Serving the League as your president for the last two years has been one of the most rewarding and important experiences of my life. For over 90 years, the League has been a trusted voice in local, state and national communities, speaking out on issues as well as protecting and expanding the right of every voter to participate. After decades of success, we are seeing organized efforts to limit voter participation, and the League's voice is needed more than ever. Thank you for the opportunity to continue to serve as your president as we look to this crucial election and beyond.*



**JANIS McMILLEN**, LWVUS 1st vice president and LWVEF 1st vice chair

**Biography:** LWVUS/EF director/trustee (2008-12): Bylaws Committee (2008), Education Committee chair (2008-12), Program Planning Committee (2010)/chair (2012), Governance Committee (2008-12), Meetings - Training Committee (2010-12), Convention/Council Committee (2008-12), Nominating Committee (2011-12), Privatization Study Chair (2011-12). LWVKS: president (2003-07) and other Board positions; LWV-Johnson County, KS: co-president (2000-02) and other Board positions; Kansas Tenth Judicial District Nominating Commission; PhD, Microbiology; research/teaching.

**Statement:** *All levels of League are well-positioned to use our visibility, influence and power to refocus the public dialogue in a way that allows all voices to be heard. In the coming election year, and beyond, let's focus our energy and speak out on public policy issues in a factual and bold way.*



**MARY KLENZ**, LWVUS 2nd vice president and LWVEF 2nd vice chair

**Biography:** LWVUS/EF director/trustee (2008-10, 2010-12): Membership Committee chair and member of Advocacy, Communications Committees (2010-12), Council/Convention Committee chair, and Education Committee and Technology Committee member (2008-10); Nominating Committee member (2004-06, 2002-04). Past LWVNC co-president; LWV-Charlotte-Mecklenburg, president; Mixed Income Housing Coalition chair, Charlotte; one of two founders of the Char-Meck Civics 101 program. Served LWV in various capacities since joining in 1991.

**Statement:** *The highly charged partisan environment of today makes the work of the LWV more relevant than ever. To make a difference we must continue to grow membership and develop effective leaders, who are prepared to lead their communities in the work of the League. Integrating all levels of the League and advancing messages that resonate throughout the public sphere to sustain and promote an engaged public is needed now more than ever.*





**PATRICIA DONATH**, LWVUS/LWVEF secretary/treasurer

**Biography:** LWVUS/EF director/trustee (2010-12); Budget Committee (2010-12); Streamlining Task Force (2009-12); Bylaws Committee (2004). LWVMI, president (1999-2003); Special Projects director (2003-10); MRI coordinator, judicial and voting reform projects, legislative lobbyist. LWV-Lansing Area, MI, president (1995-97). League member since 1972. Attorney; worked for NJ and MI legislatures.

**Statement:** *Our vision of a League that is visible and viable in the 21st century requires all of us to work together and leadership which both listens and acts. Today's League has a legacy of trust which we must protect and use to our advantage to create an exciting future by reconnecting with our local communities, growing membership and making a difference on issues we care about at the local, state and national levels.*

## DIRECTORS/TRUSTEES



**PEGGY APPLER**

**Biography:** LWVSC director/leadership (2011-present); local League coordinator, *Safeguarding U.S. Democracy: Quest for a More Diverse Judiciary* (2010-present); liaison to local Leagues (2007-present); vice president/community relations (2007-11); Council/Convention/ League Leaders Day coordinator. LWV/Charleston Area, SC, director/legislative action (2005-07). LWV Miami-Dade County, FL, (1994 - 2002), president (1997-2000); LWVFL director (1999-2001). LWVUS Convention Volunteers coordinator (2002).

**Statement:** *League leadership is needed to address the divisiveness and incivility that pervades all levels of political discourse today and that discourages citizen participation in our democracy. The League is uniquely positioned to take on that challenge, owing to the public trust and respect we have garnered. In order to assume that role, the League must strengthen our membership and grow our leadership.*



**CAROLYN BROWN**

**Biography:** LWVAK: Board (2010-present), Peratrovich Legacy Project director (2010-present). LWV-Juneau: president (2009-10), Board (2007-present). Current League activities: National Popular Vote, Pay Equity, Health Care, Voter Registration, Legislative Liaison. League Member, 2006-present. Life work: physician (Ob-Gyn, Public Health, Preventive Medicine), teacher, women's issues, domestic violence prevention, child sexual assault issues, community activist. In Alaska since 1965.

**Statement:** *LWV's unique ability to educate, mentor and advocate responsible government in local, state and federal arenas is well established. These challenges are met by maximizing voter registration, directing attention to public policy needs in society, providing venues for community participatory democracy, and setting the high ground of civility in discussions and decision making. I commit myself to this.*



**TONI LARSON**

**Biography:** LWVCO: Higher Education Committee, Fiscal Policy Committee, lobbyist, vice president, president. LWV-Metro Denver: Environment Committee, president. LWV-Denver: Privatization Committee, Education Committee, Environment Committee. Other: Metropolitan Sewage Board, Water Roundtable, Superfund Site chair, Environmental Coalition, Education Goals Panel, National Postsecondary Education Cooperative chair, Commission on Higher Education advisor, UN Conference chair, Homeowner Association president, Nonprofit Association Board, Colorado College trustee.

**Statement:** *The League's strong reputation as a voice of reason and civility is a model for political discourse. In today's contentious world, the League continues its long history of interjecting nonpartisan, deliberate issue research and thoughtful positions into the policy arena. Maintaining the strength and reputation of the organization with an emphasis on voting is crucial to civil society and democracy.*



#### KAREN NICHOLSON

**Biography:** LWVTX: current president, organization vice president and Services to LL's Committee chair; leadership trainer; committee member of judicial selection update and periodic program review; public school finance issue chair. Study chair: teacher effectiveness (LWV-Houston), child care (LWVTX), local chair of state education study (LWV-Richardson). LWV-Midland president; various other offices in LWV-Richardson, LWV-Houston and LWV-Midland. Long involved in education: current Midland ISD school board member; adjunct instructor of mathematics, Midland College. Public member, State Bar of Texas Committee, the Supreme Court appointed Grievance Oversight Committee.

**Statement:** *In this age of dysfunctional politics, I am proudest of the LWV for being civil. We know to stick to the issues—not talk about personalities. We know to look at pros and cons—not immediately jump to conclusions without consideration. We know to advocate based on facts, not innuendo. We do it right.*



#### ANNE SCHINK

**Biography:** LWVUS Bylaws Committee member (2012); LWVUS Meeting Basic Human Needs Committee (1987-89). LWVME Board (2009-12). LWVPA: president (1983-87); Board, Social Policy, Women's Issues (1977-83). Coalition for Maine Women (2010-12); InforME Board (1999-2012); AmeriCorps program officer, Maine Commission for Community Service (1996-2009); Independent Consultant (1993-96); Real Estate (1987-93); served also on Planned Parenthood, church and various nonprofit organizations' boards.

**Statement:** *The League of Women Voters shaped my views of civic engagement. While relatively few in number, we represent the values, principles and positions that bring out the best in our country. Our future as an organization depends on building our membership and providing leadership training so that all citizens can find their voices and engage in civic participation.*



#### NORMAN TURRILL

**Biography:** LWVUS/EF director/trustee (2008-12): Clearinghouse chair, Program Committee chair (2010), Technology Committee chair, Bylaws Committee (2008). LWVOR: 1st vice president, Action chair, Voter Service co-chair. LWV-Portland director/DNet. LWV-Hershey, PA, acting president. Joined LWV in Seattle in 1970s when men were first invited to join. Common Cause/Washington and Nebraska state president. Activist/lobbyist for campaign finance and government reform in five states. Software engineer, chemist.

**Statement:** *I am deeply honored to be the first man elected to the LWVUS Board. I want to continue my work bringing technology to aid the League's work on such issues as campaign finance, clean elections, redistricting, ethics and sunshine laws. We must improve communications among all levels of the League.*



#### LINDA WASSENICH

**Biography:** LWVTX: Board (1999-2012), vice president for Development and Marketing (2001-10), Long Range Plan chair (1999-2010), Policies, Bylaws, & Rules chair (2010-12). LWV-Dallas president (1995-99), organization vice president (1979-80). Professional social worker and fundraiser; Lifetime Achievement Award from NASW-Dallas; Outstanding Fundraising Executive from AFP-Dallas. Past president, Women's Council of Dallas; board member/officer, Community Council of Greater Dallas; Leadership Dallas. LWV member since 1970.

**Statement:** *A trusted, vital, civic organization, LWV derives credibility from being nonpartisan and thoroughly studying issues. It can cut through our polarized gridlock by focusing on good government in the public's interest and modeling how people can come together in consensus. LWV must focus on what we uniquely do and work collaboratively at all levels to achieve our goals.*



## **SUSAN WILSON**

**Biography:** LWVUS: secretary/treasurer (2010-11), LWVUS/EF Budget Committee chair (2008-10). LWVC treasurer (2003-07). LWV-Redding Area, CA, president (2001-10). League Member for 15 years in various positions. YVPC executive director (2011 to present); CA Mental Health Planning Council; Shasta County Board of Education; CA Women Lead; Shasta County Women's Foundation. MA Public Policy Studies.

**Statement:** *The League plays a vital role in politics today and our nonpartisan positions are more important than ever. We provide voters with factual information on issues. To continue this effort we need to strategically focus both our efforts and finances. I look forward to working with the Board to meet the needs of the League.*

## **NOMINATING COMMITTEE**



### **LINDA DUCKWORTH, chair**

**Biography:** LWVNE/EF: president (2011-present). LWV-Greater Omaha/EF: president (2007-11); vice president, Action (2006-07); liaison to LWVNE (2005-06); Running and Winning Committee chair (2007-09); LWV Dine and Discuss, founder and chair (2008-12); member of various committees. LWV-St. Louis, MO: membership committee (2002-04). B.S. in Education; teaching.

**Statement:** *Because of the League's excellent record of issue study and advocacy, we are able to increase visibility and membership while helping the electorate move toward more thoughtful discussion and debate. As we grow in our ability to communicate with each other and the public, we will strengthen our venerable organization and improve public policy at all levels of government.*



### **MARY SANTI**

**Biography:** LWVUS council delegate (1987). LWVMN: director (1983-88), Voter editor & PR (1985-88), citizen information (1983-85), program chair Indians in Minnesota (1985), Missing & Exploited Children (2012); nominating chair (1992-93); employed at LWVMN (2004-present). LWV-White Bear Lake Area, MN, president (1979-81, 1989-90, 2011-12), Voter editor (1978-79, 1994-97), public relations (2003-12), Open World delegation co-chair (2011). League member since 1973.

**Statement:** *I'm proud to be part of the important history that is the League of Women Voters. Brave, intelligent, capable women sacrificed to create this organization and bring it forward. Around me today women support it with skill and commitment. Coming up—the young women who, with our leadership, will keep LWV vibrant, serving voters into its second century.*



### **PENNEY VAN VLEET**

**Biography:** LWVUS Shur Fellow Coach for KS and NJ (2011-present). LWVWA/EF budget director (2009-11); LWV-Clallam County, WA, president (2008-10). LWVWI budget director (1984); LWV-La Crosse, WI, president (1981-83). LWV-Houston, TX, HR director (1973-75), co-directed a housing survey, an impetus to passage of a Fair Housing Ordinance. Appointed by WI Governor to Wisconsin Main Street Council (2002-04).

**Statement:** *Leagues and Leaguers are leaders in their communities and agents for progressive change. It has been exciting for all of us to participate in the League: always learning, stretching, leading and coaching. It will be an exhilarating experience as we identify our strong leaders and ask them to take this effective organization to new levels. When asked—just Say YES!*





## PROPOSED 2012-2014 LWVUS PROGRAM

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### THE PROGRAM ADOPTION PROCESS

The vote on the Proposed Program at Convention 2012 will be the culmination of months of Program planning by state and local Leagues and Inter-League Organizations (ILOs). From November 2011 through March 1, 2012, local and state Leagues and ILOs met and discussed League Program and submitted their recommendations to LWVUS. A total of 240 Leagues participated in Program planning. In March 2012, the LWVUS Board adopted a Proposed Program based on recommendations from Leagues. Sixty-seven (67) Leagues chose no program recommendation, while the remainder chose concurrence, study or review and update. Delegates to Convention will vote on the Proposed Program and on any not-recommended items submitted in accordance with the LWVUS bylaws and voted consideration by the Convention delegates.

### RECOMMENDATIONS IN BRIEF

The LWVUS Board recommends retaining all current LWVUS positions in the areas of Government, International Relations, Natural Resources and Social Policy for the 2012-2014 biennium. Based on the Program planning responses from state and local Leagues and ILOs, the LWVUS Board proposes concurrence with the LWV District of Columbia Sentencing Policy position. Eighty-eight Leagues recommended this concurrence (as detailed on p. 34), which calls for exploring and utilizing alternatives to imprisonment and opposes mandatory minimum sentences for drug offenses. There was also considerable support for campaign finance in the program planning process. The LWVUS Board recommends a comprehensive program to educate members and communities on the issue of campaign finance in order to inform our education and legislative efforts as needed. The LWVUS Board's entire recommended Program is outlined in detail on p. 34.

### NOT-RECOMMENDED ITEMS ELIGIBLE FOR CONSIDERATION AND ADOPTION

A list of not-recommended items proposed by Leagues is listed on p. 34. To be moved for consideration at Convention, a not-recommended item must be listed on p. 34, indicating that it met the bylaws deadline for

submission of March 1, 2012. Not-recommended items must be moved for and granted consideration before delegates can debate adopting them as amendments or substitutes to the Proposed Program. Those moving for consideration for concurrence at Convention must have met the requirements of LWVUS Bylaws Article XII, Sec. 2. B. Delegates advocating a not-recommended item should refer to Convention Rule 10.

### TIPS FOR EFFECTIVE INVOLVEMENT IN PROGRAM ADOPTION

- ❖ Join the LWVUS Convention discussion list to promote your issue and learn of other Program recommendations. You can sign up for the Convention list on the LWV website ([www.luvv.org](http://www.luvv.org)) by going to the Council & Convention section (in the Members section) and clicking on "Join the Convention Discussion."
- ❖ Read this Workbook Program section of the Convention booklet and talk to your members before you head to Convention. Delegates go to Convention "informed, but not instructed."
- ❖ Attend pre-Convention briefings. If you are a first-time delegate, seek advice from more experienced delegates.
- ❖ Check the Convention Program for the Order of Business.
- ❖ Familiarize yourself with Convention Rule 10 on Program Adoption.
- ❖ Know all the Rules and use the Tips on Parliamentary Procedure.
- ❖ Attend the Program Q&As.
- ❖ Go to caucuses sponsored by delegates promoting Program items. The state or local League calling the caucus decides whether anyone other than state and local delegates may attend – including national Board members and staff, Convention visitors, and special guests.
- ❖ Watch the microphones during the Plenary. In the early stages of discussion, the chair recognizes the floor microphones in continuous sequence. When the Convention seems ready for debate, microphones are designated pro and con, so delegates can hear each point of view presented alternately.

- ❖ Familiarize yourself with League Program by reading *Impact on Issues 2010-2012*. This publication is available on the LWVUS website ([www.lwv.org/content/impact-issues](http://www.lwv.org/content/impact-issues)).
- ❖ Leave Convention ready to support the Program adopted by delegates. Vigorous debate that ends in organizational commitment is the League way.

## CAMPAIGNING FOR A PROGRAM ITEM

Some Leagues organize campaigns around the Proposed Program or not-recommended items.

- ❖ If you want to promote your issue before Convention, you may want to contact all Leagues to seek support. Once annually a League may order from LWVUS ([database@lwv.org](mailto:database@lwv.org)) a list of the names, addresses, phone numbers and email addresses of state and local League and ILO presidents/co-presidents. The list will be transmitted electronically, and there is no charge for this service. (If mailing labels are requested, a fee will be charged.)
- ❖ Join the LWVUS Convention discussion list to promote your issue and learn of other Program recommendations. To sign up, follow directions under the first bullet in TIPS on p. 32.
- ❖ Consult the parliamentarian, Martha Rollins, at [mrollinslwvshr@aol.com](mailto:mrollinslwvshr@aol.com). She is a neutral source of information.
- ❖ To move an item for consideration, it must be on the list on p. 34. The motion would read “*I move consideration of the not-recommended item (give exact wording of the item you are proposing) as an amendment to the proposed program.*” Check Convention Rule 10 for the sequence of presentation and voting. Make sure your motion is clearly stated and grammatically correct.
- ❖ Hold a caucus to promote your issue. Advertise the caucus to interested delegates. Address the issues as passionately as you want, but avoid personal attacks. League policy calls for anyone inviting a non-League speaker to address a caucus or other delegate-sponsored event to request permission from the LWVUS president in advance. Observance of this long-standing League protocol is appreciated.

- ❖ Ask for help in understanding the process, both before and during Convention by contacting LWVUS Program Chair Janis McMillen, [jkmcmillen@kc.rr.com](mailto:jkmcmillen@kc.rr.com), or LWVUS Program Planning staff: Betsy Lawson and Jessica Jones at the League office 202-263-1329/8 or by e-mail, [blawson@lwv.org](mailto:blawson@lwv.org) and [jjones@lwv.org](mailto:jjones@lwv.org).

## PROGRAM ADOPTION AT A GLANCE

### Sunday, June 10, Morning Plenary

Board member presents the proposed program and moves for its adoption (see p. 34). *Questions for clarification one minute; no debate or amendments.*

Delegates may move consideration of not-recommended items as amendments or substitutes for the proposed program. (See suggested wording on this page.) *Questions for clarification one minute; no debate or amendments. Vote for consideration; majority required.*

### Monday, June 11, Morning Plenary

Debate, possible amendments. Vote on the proposed program and any concurrences on the floor that were granted consideration. *Two-thirds vote to adopt concurrence on the floor of Convention.*

Those granted consideration are debated, possibly amended and voted on in the order granted consideration. *Majority vote to adopt.*

**Check the Convention schedule for Program Planning Q&As, Delegate Caucuses and Parliamentary Briefings for additional information.**

## THE LEAGUE OF WOMEN VOTERS OF THE UNITED STATES PROPOSED PROGRAM FOR 2012-2014

Based on Program Planning responses, the LWVUS Board recommends retaining all current LWVUS Positions in the areas of Representative Government, International Relations, Natural Resources and Social Policy.

The LWVUS board recommends a concurrence with the Sentencing Policy position of the League of Women Voters of the District of Columbia as follows: Sentencing Policy: The LWVUS believes alternatives to imprisonment should be explored and utilized, taking into consideration the circumstances and nature of the crime. The LWVUS opposes mandatory minimum sentences for drug offenses.

The LWVUS board recommends a comprehensive program to educate members and communities on the issue of campaign finance in order to inform our education and legislative efforts as needed. This effort will build on the work of Leagues and the LWVUS Campaign Finance Task Force.

### LIST OF NOT-RECOMMENDED ITEMS

#### PROPOSED CONCURRENCES

Campaign Finance Reform  
Department of Peace  
Health Care  
Marcellus Shale/LWVPA  
Sustainability Principles/LWVCO

#### ADDITIONAL PROGRAM RECOMMENDATIONS FOR STUDY OR REVIEW

Agriculture  
Apportionment  
Birthright Citizenship  
Campaign Finance Reform  
Citizen's Right to Vote  
Congress and Lobbying  
Congressional Accountability  
Congressional Rules  
Corporate Personhood  
Criminal Sentencing  
Cyber Security and Identity Theft  
Death Penalty

Department of Peace  
Drug Policy  
Early Prevention of Children at Risk and Child Care  
Economic Inequality  
Energy  
Environmental Protection and Pollution Control  
Equality of Opportunity  
Fiscal Policy  
Government Transparency  
Governmental Oversight and Regulatory Process (FDA)  
Health Care  
Human Trafficking  
Individual Liberties  
Internet Privacy and Access  
Meeting Basic Human Needs  
Military Policy and Defense Spending  
National Voting Standards  
Nuclear Power  
Postal Service  
Regulation of Financial Industry  
Term Limits  
Trade  
United Nations  
Urban Policy  
U.S. Relations with Developing Countries  
Veterans Services and Healthcare  
Violence Prevention  
Voting Accessibility  
Voting Procedures

## SUMMARY OF LWVUS PUBLIC POLICY POSITIONS

### REPRESENTATIVE GOVERNMENT

Promote an open governmental system that is representative, accountable and responsive.

### VOTING RIGHTS

**Citizen's Right to Vote.** Protect the right of all citizens to vote; encourage all citizens to vote.

**DC Self-Government and Full Voting Representation.** Secure for the citizens of the District of Columbia the rights of self-government and full voting representation in both houses of Congress.

## **ELECTION PROCESS**

**Apportionment.** Support apportionment of congressional districts and elected legislative bodies at all levels of government based substantially on population.

**Campaign Finance.** Improve methods of financing political campaigns in order to ensure the public's right to know, combat corruption and undue influence, enable candidates to compete more equitably for public office and promote citizen participation in the political process.

**Selection of the President.** Promote the election of the President and Vice-President by direct-popular-vote and work to abolish the Electoral College. Support uniform national voting qualifications and procedures for presidential elections. Support efforts to provide voters with sufficient information about candidates.

## **CITIZEN RIGHTS**

**Citizen's Right to Know/Citizen Participation.** Protect the citizen's right to know and facilitate citizen participation in government decision making.

**Individual Liberties.** Oppose major threats to basic constitutional rights.

**Public Policy on Reproductive Choices.** Protect the constitutional right of privacy of the individual to make reproductive choices.

## **CONGRESS AND THE PRESIDENCY**

**Congress.** Support responsive legislative processes characterized by accountability, representativeness, decision making capability and effective performance.

**The Presidency.** Promote a dynamic balance of power between the executive and legislative branches within the framework set by the Constitution.

## **INTERNATIONAL RELATIONS**

Promote peace in an interdependent world by working cooperatively with other nations and strengthening international organizations.

## **UNITED NATIONS**

Support a strong, effective United Nations to promote international peace and security and to address the social, economic and humanitarian needs of all people.

## **TRADE**

Support U.S. trade policies that reduce trade barriers, expand international trade and advance the achievement of humanitarian, environmental and social goals.

## **U.S. RELATIONS WITH DEVELOPING COUNTRIES**

Promote U.S. policies that meet long-term social and economic needs of developing countries.

## **ARMS CONTROL**

Reduce the risk of war through support of arms control measures.

## **MILITARY POLICY AND DEFENSE SPENDING**

Work to limit reliance on military force. Examine defense spending in the context of total national needs.

## **NATURAL RESOURCES**

Promote an environment beneficial to life through the protection and wise management of natural resources in the public interest.

## **NATURAL RESOURCES**

Promote the management of natural resources as interrelated parts of life-supporting ecosystems.

## **RESOURCE MANAGEMENT**

Promote resource conservation, stewardship and long-range planning, with the responsibility for managing natural resources shared by all levels of government.

## **ENVIRONMENTAL PROTECTION AND POLLUTION CONTROL**

Preserve the physical, chemical and biological integrity of the ecosystem, with maximum protection of public health and the environment.

**Air Quality.** Promote measures to reduce pollution from mobile and stationary sources.

**Energy.** Support environmentally sound policies that reduce energy growth rates, emphasize energy conservation and encourage the use of renewable resources.

**Land Use.** Promote policies that manage land as a finite resource and that incorporate principles of stewardship.

**Water Resources.** Support measures to reduce pollution in order to protect surface water, groundwater and drinking water.



# POWER THE VOTE

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**Waste Management.** Promote policies to reduce the generation and promote the reuse and recycling of solid and hazardous wastes.

**Nuclear Issues.** Promote the maximum protection of public health and safety and the environment.

## **PUBLIC PARTICIPATION**

Promote public understanding and participation in decision making as essential elements of responsible and responsive management of our natural resources.

## **AGRICULTURE POLICY**

Promote adequate supplies of food and fiber at reasonable prices to consumers and support economically viable farms, environmentally sound farm practices and increased reliance on the free market.

## **SOCIAL POLICY**

Secure equal rights and equal opportunity for all. Promote social and economic justice and the health and safety of all Americans.

## **EQUALITY OF OPPORTUNITY**

**Equal Rights.** Support ratification of the Equal Rights Amendment and efforts to bring laws into compliance with the goals of the ERA.

**Education, Employment and Housing.** Support equal access to education, employment and housing.

## **FISCAL POLICY**

**Tax Policy.** Support adequate and flexible funding of federal government programs through an equitable tax system that is progressive overall and that relies primarily on a broad-based income tax.

**Federal Deficit.** Promote responsible deficit policies.

**Funding of Entitlements.** Support a federal role in providing mandatory, universal, old-age, survivors, disability and health insurance.

## **HEALTH CARE**

Promote a health care system for the United States that provides access to a basic level of quality care for all U.S. residents and controls health care costs.

## **IMMIGRATION**

Promote reunification of immediate families; meet the

economic, business and employment needs of the United States; be responsive to those facing political persecution or humanitarian crises; and provide for student visas. Ensure fair treatment under the law for all persons. In transition to a reformed system, support provisions for unauthorized immigrants already in the country to earn legal status.

## **MEETING BASIC HUMAN NEEDS**

Support programs and policies to prevent or reduce poverty and to promote self-sufficiency for individuals and families.

**Income Assistance.** Support income assistance programs, based on need, that provide decent, adequate standards for food, clothing and shelter.

**Support Services.** Provide for essential support services.

**Housing Supply.** Support policies to provide a decent home and a suitable living environment for every American family.

## **CHILD CARE**

Support programs and policies to expand the supply of affordable, quality child care for all who need it.

## **EARLY INTERVENTION FOR CHILDREN AT RISK**

Support policies and programs that promote the well-being, development and safety of all children.

## **VIOLENCE PREVENTION**

Support violence prevention programs in communities.

## **GUN CONTROL**

Protect the health and safety of citizens through limiting the accessibility and regulating the ownership of handguns and semi-automatic weapons. Support regulation of firearms for consumer safety.

## **URBAN POLICY**

Promote the economic health of cities and improve the quality of urban life.

## **DEATH PENALTY**

The LWVUS supports the abolition of the death penalty.

Whatever the issue, the League believes that efficient and economical government requires competent personnel, the clear assignment of responsibilities, adequate financing, coordination among levels of government, effective enforcement and well defined channels for citizen input and review.





## PROPOSED LWVUS AND LWVEF BUDGETS FOR THE 2012-2014 BIENNIUM

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### BUDGET HIGHLIGHTS

#### OVERVIEW

LWVUS is presenting its first two-year budget in accordance with the bylaws amendment adopted by Convention 2010. This requirement, coupled with LWVUS success in weathering the global economic storm of the past few years, has allowed the LWVUS Board to put forth a budget that emphasizes strategies and investments to enhance support and growth for state and local Leagues in order to strengthen capacities at all levels.

Detailed budgets for each year are provided for transparency. However, delegates will be voting on the total two-year budget. The planned revenues and expenditures for the two years are consistent with each other and with the current budget. The difference between the two years is the timing of the new initiatives to enhance League operations at all levels. Some are budgeted to take place in year one and others will begin in year two. Consequently, withdrawals from unrestricted reserves reflect this timing.

#### REVENUE OVERVIEW

Direct marketing continues to be the largest source of revenue for LWVUS. Contributions through the direct marketing program make up almost two-thirds of the LWVUS budget. In the last two years, the performance of our direct marketing efforts has significantly exceeded industry standards. As a result, we are optimistic that our members and the public will continue their generous levels of support, and we have raised our revenue goals accordingly.

Foundation and government grants pay for most of the Education Fund's work and part of the national office's operating expenses. Grants are estimated to provide \$461,730 and \$243,604 in years one and two respectively. They will fund 4.7 full-time equivalent positions in year one. In most cases, those positions not only work directly with Leagues on specific issues, but also provide pass-through grant funds to state and local Leagues as well as assistance with various technologies and *Vote411.org*.

Maintaining a stable level of operations requires the judicious use of invested reserves for ongoing operations and new initiatives. The proposed two-year budget recommends that the LWVUS use \$58,239 of unrestricted invested reserves and the LWVEF use \$256,552 of unrestricted reserves to underwrite general operating expenses. The amount of reserves to be used for general operations is in accordance with established Board Policy US-EF 04-01 that sets a maximum withdrawal level of 5 percent for operating purposes. As a result, both LWVUS and LWVEF maintain healthy levels of invested reserves despite these drawdowns. The League is also in full compliance with an operating reserve policy based on best practices for nonprofit organizations.

The national Board and Budget Committee struggled once again to keep the per member payment (PMP) at a reasonable level, despite the continued decline in the number of members. In order to keep PMP constant in real, inflation-adjusted terms, we recommend that future changes to PMP be tied to the Social Security cost of living adjustment, a widely-published measure of inflation. The U.S. government publishes the Social Security COLA nine months before the start of the LWVUS fiscal year. This budget includes a \$1 increase in the PMP payment for FY 2012-13 based on the 3.6 percent Social Security COLA announced in October 2011. No additional increase is budgeted for FY 2013-14.

Although PMP represents only a quarter of the LWVUS/EF revenue projections, it is critically important as the "seed money" that enables LWVUS/EF staff to raise the other 75 percent of the budget and to support state and local League activities.

## OPERATING EXPENSES

The budget continues support for all the functions of the national office in both years. Staff perform not only “national” duties, but also work directly with state and local Leagues in a variety of ways.

The budget continues support for the professional lobbying staff and corps of volunteer League members who advocate for League priorities on Capitol Hill. Advocacy staff also assist state and local Leagues with both legislative and litigation efforts at those levels.

Communicating with outside audiences – and within the organization – is essential to the League’s effectiveness. LWVUS upgraded its website in 2011. The proposed budget continues investment in online outreach and expands to full time a position to ensure that website content reflects the work of all levels of League.

The budget continues support for the Membership/League Support team, and their direct assistance to Leagues on membership, organizational and programmatic issues. The budget also relies on the newly renamed *Fund for Local League Growth* to provide additional resources for member recruitment and leadership development. This is a restricted fund, financed exclusively by member donations and the Ruth S. Shur and Nikki Harris funds.

Council 2012 is budgeted at 100 attendees, with an all-inclusive registration fee of \$725. Consistent with recent experience, we expect Council expenses to exceed income by \$10,000. Convention 2014 is budgeted to break even at 600 paying attendees and a registration fee of \$335.

## STAFFING

For the first time in many years, the budget recommends an increase in the number of staff paid for with general operating funds. A new “Online Technical Support” position is proposed to help Leagues take advantage of the new member microsite and website advancements described below. Increased investments in technology and online visibility will be misguided unless an additional staff resource is available to assist Leagues in using such new tools.

The second major donor position, funded for the first year from unrestricted reserves, has now been moved into the operating budget, with the intent that the increase in major

donor funds will offset that cost. A junior elections coordinator is funded from restricted funds to assist with the workload in the six months leading up to the 2012 election.

## INVESTING IN LEAGUE VISIBILITY AND CAPACITY

League members, volunteers and supporters are the League’s most important assets. The League needs to improve its antiquated system for recording vital information on members and supporters, to enable all Leagues to use that information for membership, advocacy and fundraising purposes. Planning and implementation of a new constituent database to replace the current “member-donor” database will require significant amounts of time and money. This initiative has been deferred for several years, but the Board believes that a new system will provide an important enhancement to League capacity and effectiveness at all levels. The LWVUS budget proposes to use invested reserves for this purpose as follows: \$95,000 in year one for planning, and \$350,000 in year two for initial implementation.

The budget includes additional investments from invested reserves to enhance state and local League capacity in the online world. These include \$20,000 to create a League member microsite to enable League members to access member resources in the national website more easily. The budget also includes \$25,000 to begin development of an “affiliate” website system to enable Leagues to download web format and content directly from LWVUS and to share their content in return. The budget includes \$20,000 to refresh graphics in the LWVUS website in FY 2013-14, and \$18,905 to continue the pilot dues renewal project.

To enhance League visibility, advocacy and membership recruitment work, it is critically important to capture as many email addresses as possible. \$30,000 is budgeted each year for email list building and acquisition. This budget also recommends – as it has done in the past seven years – investing \$33,000 over the next two years in the update of the national office technology hardware infrastructure. All of these expenditures will be covered by funds from the unrestricted/invested reserves.

## BUDGET BASICS

### DELEGATES' BUDGET RESPONSIBILITIES

Delegates to Convention participate in two votes related to the LWVUS budget:

1. *Deciding the PMP for each year of the fiscal biennium, running from July 1, 2012 to June 30, 2014, and*
2. *Adopting the LWVUS budget for the 2012-14 biennium.*

Current LWVUS PMP is \$30.00 per year. The LWVUS Board recommends increasing PMP to \$31.00 for the biennium to offset the effects of inflation and the continued decrease in the number of members.

The proposed LWV Education Fund (LWVEF) budget for the 2012-14 biennium is also presented for delegate consideration because the LWVUS and LWVEF budgets are interrelated. However, the Bylaws provide for its adoption by the LWVEF Board of Trustees.

## BUDGET PREPARATION

### BUDGET COMMITTEE

Sandra Powell, NE, chair  
Pat Donath, MI, LWVUS Board  
Ann Luther, ME  
Sally Sawyer, MN  
Susan Wilson, CA, LWVUS secretary/treasurer  
Elisabeth MacNamara, GA, LWVUS president,  
ex-officio member

### STAFF ASSISTANCE

Nancy Tate, executive director  
Zaida Arguedas, deputy executive director  
Greg Leatherwood, chief financial officer

The Budget Committee, working closely with staff and Board members, developed the LWVUS and LWVEF budgets for the 2012-14 biennium and presented them to the Board in March for consideration. After review, the Board approved the budgets, and is recommending the LWVUS budget to the delegates for adoption at Convention.

## BASIS OF PRESENTATION

Included in this workbook are the following comparative budget statements:

- ❖ LWVUS proposed line item budget – delegate approval required
- ❖ LWVUS proposed budget by functional area – for information purposes
- ❖ LWVEF proposed general fund line item budget – LWVEF Board approval required
- ❖ LWVEF proposed general fund budget by functional area – for information purposes
- ❖ Combined LWVUS and LWVEF budget – for information purposes
- ❖ Combined LWVUS and LWVEF summary of proposed transfers from invested reserves

Included on our website at [www.lvv.org](http://www.lvv.org) in the members-only Convention resources and materials section:

- ❖ All of the above budget statements
- ❖ Detailed budget information on each function listed in the Combined LWVUS and LWVEF Budget

Included in each Budget Q&A session:

- ❖ Actual financial results for the period ending April 30, 2012
- ❖ Responses to any budget questions

### Budget Meetings

Budget Q&A Sessions

- ❖ Saturday evening, June 9
- ❖ Sunday morning, June 10

Presentation and discussion of the budget:

June 10 plenary

Debate and vote on the PMP and budget:

June 12 plenary

# POWER THE VOTE

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## League of Women Voters of the United States

Proposed Budget for 2012-14 Biennium by Line Item

|                                                         | Fiscal Year<br>2012-13 | Fiscal Year<br>2013-14 | Proposed<br>Budget<br>2012-14<br>Biennium | Adopted<br>Budget<br>FY 2011-12 |
|---------------------------------------------------------|------------------------|------------------------|-------------------------------------------|---------------------------------|
| <b>SUPPORT AND REVENUE</b>                              |                        |                        |                                           |                                 |
| 1 Per member payments                                   | \$ 1,217,436           | \$ 1,217,436           | \$ 2,434,872                              | \$ 1,217,255                    |
| 2 Estimated uncollectable PMP                           | (14,323)               | (14,323)               | (28,646)                                  | (14,321)                        |
| 3 Direct marketing contributions                        | 2,474,097              | 2,569,136              | 5,043,233                                 | 2,184,640                       |
| 4 Local League dues renewal pilot project               | 21,093                 | 35,000                 | 56,093                                    | 18,093                          |
| 5 Mailing list rental                                   | 180,000                | 170,000                | 350,000                                   | 200,000                         |
| 6 Other major donor contributions                       | 78,150                 | 78,150                 | 156,300                                   | 78,150                          |
| 7 Corporate contributions                               | 6,000                  | 6,000                  | 12,000                                    | 6,000                           |
| 8 Publications sales                                    | 11,308                 | 11,308                 | 22,616                                    | 12,808                          |
| 9 Council and convention fees                           | 82,085                 | 219,800                | 301,885                                   | 217,200                         |
| 10 Interest income (short-term accounts)                | 2,000                  | 2,000                  | 4,000                                     | 2,000                           |
| <b>11 TOTAL SUPPORT AND REVENUE</b>                     | <b>4,057,846</b>       | <b>4,294,507</b>       | <b>8,352,353</b>                          | <b>3,921,825</b>                |
| <b>EXPENSES</b>                                         |                        |                        |                                           |                                 |
| 12 Salaries and benefits                                | 2,902,042              | 2,782,442              | 5,684,484                                 | 2,739,757                       |
| 13 Contract services/vendors                            | 1,427,906              | 1,465,825              | 2,893,731                                 | 1,310,758                       |
| 14 Board and committee travel and expenses              | 53,425                 | 48,761                 | 102,186                                   | 44,927                          |
| 15 Meetings and travel (Council and Convention)         | 75,113                 | 93,668                 | 168,781                                   | 88,807                          |
| 16 Office rent (1730 M Street)                          | 239,395                | 264,469                | 503,864                                   | 259,042                         |
| 17 Equipment lease and maintenance                      | 10,965                 | 72,965                 | 83,930                                    | 79,465                          |
| 18 Telephone                                            | 17,570                 | 17,820                 | 35,389                                    | 18,559                          |
| 19 Postage and delivery                                 | 429,527                | 435,641                | 865,168                                   | 424,436                         |
| 20 Publications, printing and duplication               | 399,161                | 402,570                | 801,731                                   | 322,178                         |
| 21 Supplies and information resources                   | 10,301                 | 10,225                 | 20,526                                    | 7,500                           |
| 22 Depreciation and amortization                        | 68,248                 | 68,248                 | 136,497                                   | 68,248                          |
| 23 Insurance and taxes                                  | 11,767                 | 11,767                 | 23,534                                    | 17,802                          |
| 24 Miscellaneous                                        | 2,030                  | 2,780                  | 4,810                                     | 2,255                           |
| <b>25 SUBTOTAL</b>                                      | <b>5,647,449</b>       | <b>5,677,179</b>       | <b>11,324,630</b>                         | <b>5,383,732</b>                |
| 26 Salaries and benefits reimbursed by the LWVEF        | (1,483,731)            | (1,265,305)            | (2,749,036)                               | (1,381,778)                     |
| <b>27 TOTAL EXPENSES</b>                                | <b>4,163,718</b>       | <b>4,411,874</b>       | <b>8,575,594</b>                          | <b>4,001,954</b>                |
| <b>28 CHANGE IN NET ASSETS FROM OPERATIONS</b>          | <b>(105,872)</b>       | <b>(117,367)</b>       | <b>(223,241)</b>                          | <b>(80,129)</b>                 |
| 29 Contribution to the LWVEF                            | -                      | -                      | -                                         | (31,119)                        |
| <b>30 TOTAL CHANGE IN NET ASSETS</b>                    | <b>(105,872)</b>       | <b>(117,367)</b>       | <b>(223,241)</b>                          | <b>(111,248)</b>                |
| <b>ADJUSTMENTS TO CONVERT TO CHANGE IN CASH</b>         |                        |                        |                                           |                                 |
| 31 Noncash expenses - depreciation and amortization     | 68,248                 | 68,248                 | 136,497                                   | 68,248                          |
| 32 Transfers from reserves                              | 179,524                | 440,619                | 620,144                                   | 58,000                          |
| Capital improvements:                                   |                        |                        |                                           |                                 |
| 33 New constituent database planning and implementation | (95,000)               | (350,000)              | (445,000)                                 | -                               |
| 34 Computer hardware and software investments           | (21,900)               | (16,500)               | (38,400)                                  | (15,000)                        |
| 35 League member resource website                       | (20,000)               | -                      | (20,000)                                  | -                               |
| 36 Social media monitoring platform                     | (5,000)                | -                      | (5,000)                                   | -                               |
| 37 Affiliate website system                             | -                      | (25,000)               | (25,000)                                  | -                               |
| <b>38 CHANGE IN CASH</b>                                | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>                               | <b>\$ -</b>                     |

## League of Woman Voters of the United States

Proposed Budget for 2012-14 Biennium by Functional Area

|                                                         | Fiscal Year<br>2012-13 | Fiscal Year<br>2013-14 | Proposed<br>Budget<br>2012-14<br>Biennium | Adopted<br>Budget<br>FY 2011-12 |
|---------------------------------------------------------|------------------------|------------------------|-------------------------------------------|---------------------------------|
| <b>SUPPORT AND REVENUE</b>                              |                        |                        |                                           |                                 |
| 1 Per member payments                                   | \$ 1,217,436           | \$ 1,217,436           | \$ 2,434,872                              | \$ 1,217,255                    |
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| 8 Corporate contributions                               | 6,000                  | 6,000                  | 12,000                                    | 6,000                           |
| 9 Publications sales                                    | 11,308                 | 11,308                 | 22,616                                    | 12,808                          |
| 10 Council and convention fees                          | 82,085                 | 219,800                | 301,885                                   | 217,200                         |
| 11 Interest income (short-term accounts)                | 2,000                  | 2,000                  | 4,000                                     | 2,000                           |
| 12 <b>TOTAL SUPPORT AND REVENUE</b>                     | <u>4,057,846</u>       | <u>4,294,507</u>       | <u>8,352,353</u>                          | <u>3,921,826</u>                |
| <b>EXPENSES</b>                                         |                        |                        |                                           |                                 |
| 13 Board of directors                                   | 89,513                 | 88,354                 | 177,867                                   | 81,169                          |
| 14 Executive administration                             | 147,908                | 161,214                | 309,122                                   | 147,159                         |
| 15 Human resources                                      | 72,206                 | 111,597                | 183,803                                   | 83,256                          |
| 16 Council/convention                                   | 92,178                 | 219,800                | 311,978                                   | 217,258                         |
| 17 Accounting                                           | 104,732                | 115,350                | 220,081                                   | 104,685                         |
| 18 Information technology                               | 84,308                 | 85,809                 | 170,117                                   | 88,516                          |
| 19 Administrative services and publication sales        | 175,122                | 209,250                | 384,371                                   | 203,529                         |
| 20 Communications                                       | 557,639                | 582,598                | 1,140,237                                 | 459,953                         |
| 21 Member services                                      | 424,450                | 421,162                | 845,611                                   | 432,024                         |
| 22 Advocacy                                             | 261,305                | 266,129                | 527,434                                   | 255,877                         |
| 23 Development                                          | 2,154,359              | 2,150,613              | 4,304,972                                 | 1,928,529                       |
| 24 <b>TOTAL EXPENSES</b>                                | <u>4,163,719</u>       | <u>4,411,875</u>       | <u>8,575,594</u>                          | <u>4,001,955</u>                |
| 25 <b>CHANGE IN NET ASSETS FROM OPERATIONS</b>          | (105,873)              | (117,368)              | (223,241)                                 | (80,129)                        |
| 26 Contribution to the LWVEF                            | -                      | -                      | -                                         | (31,119)                        |
| 27 <b>TOTAL CHANGE IN NET ASSETS</b>                    | (105,873)              | (117,368)              | (223,241)                                 | (111,248)                       |
| <b>ADJUSTMENTS TO CONVERT TO CHANGE IN CASH</b>         |                        |                        |                                           |                                 |
| 28 Noncash expenses - depreciation and amortization     | 68,248                 | 68,248                 | 136,497                                   | 68,248                          |
| 29 Transfers from reserves                              | 179,524                | 440,619                | 620,144                                   | 58,000                          |
| Capital improvements:                                   |                        |                        |                                           |                                 |
| 30 New constituent database planning and implementation | (95,000)               | (350,000)              | (445,000)                                 | -                               |
| 31 Computer hardware and software investments           | (21,900)               | (16,500)               | (38,400)                                  | (15,000)                        |
| 32 League member resource website                       | (20,000)               | -                      | (20,000)                                  | -                               |
| 33 Social media monitoring platform                     | (5,000)                | -                      | (5,000)                                   | -                               |
| 34 Affiliate website system                             | -                      | (25,000)               | (25,000)                                  | -                               |
| 35 <b>CHANGE IN CASH</b>                                | <u>\$ -</u>            | <u>\$ -</u>            | <u>\$ -</u>                               | <u>\$ -</u>                     |



## League of Woman Voters Education Fund

Proposed Budget for 2012-14 Biennium by Line Item

|                                                              | Fiscal Year<br>2012-13 | Fiscal Year<br>2013-14 | Proposed<br>Budget<br>2012-14<br>Biennium | Adopted<br>Budget<br>FY 2011-12 |
|--------------------------------------------------------------|------------------------|------------------------|-------------------------------------------|---------------------------------|
| <b>UNRESTRICTED SUPPORT AND REVENUE</b>                      |                        |                        |                                           |                                 |
| 1 Contributions in lieu of per member payments               | \$ 214,842             | \$ 214,842             | \$ 429,683                                | \$ 214,810                      |
| 2 Direct marketing contributions                             | 578,123                | 622,939                | 1,201,062                                 | 344,454                         |
| 3 Major donor unrestricted contributions                     | 442,850                | 442,850                | 885,700                                   | 442,850                         |
| 4 Corporate and foundation unrestricted contributions        | 24,000                 | 24,000                 | 48,000                                    | 24,000                          |
| 5 Interest income (short-term accounts)                      | 3,000                  | 3,000                  | 6,000                                     | 3,000                           |
| <b>6 TOTAL UNRESTRICTED SUPPORT AND REVENUE</b>              | <b>1,262,815</b>       | <b>1,307,631</b>       | <b>2,570,445</b>                          | <b>1,029,114</b>                |
| <b>GENERAL OPERATING EXPENSES</b>                            |                        |                        |                                           |                                 |
| 7 Salaries and benefits                                      | 1,495,231              | 1,265,305              | 2,760,536                                 | 1,381,778                       |
| 8 Salaries and benefits reimbursed by restricted projects    | (461,730)              | (243,604)              | (705,334)                                 | (408,229)                       |
| 9 Contract services/vendors                                  | 270,384                | 240,007                | 510,391                                   | 221,051                         |
| 10 Board and committee travel and expenses                   | 56,196                 | 52,568                 | 108,764                                   | 50,734                          |
| 11 Meetings and travel                                       | 192,659                | 185,019                | 377,678                                   | 185,864                         |
| 12 Office rent (1730 M Street)                               | 215,379                | 194,748                | 410,126                                   | 193,488                         |
| 13 Equipment lease and maintenance                           | 3,655                  | 3,655                  | 7,310                                     | 3,155                           |
| 14 Telephone                                                 | 10,870                 | 10,295                 | 21,164                                    | 11,751                          |
| 15 Postage and delivery                                      | 53,835                 | 52,951                 | 106,786                                   | 51,713                          |
| 16 Publications, printing and duplication                    | 36,122                 | 33,204                 | 69,326                                    | 38,351                          |
| 17 Supplies and information resources                        | 12,940                 | 12,765                 | 25,705                                    | 13,490                          |
| 18 Insurance and taxes                                       | 13,418                 | 13,418                 | 26,837                                    | 12,070                          |
| 19 Miscellaneous                                             | 770                    | 720                    | 1,490                                     | 745                             |
| 20 Expenses reimbursed by restricted projects                | (126,452)              | (28,590)               | (155,042)                                 | (98,100)                        |
| <b>21 TOTAL GENERAL OPERATING EXPENSES</b>                   | <b>1,773,277</b>       | <b>1,792,460</b>       | <b>3,565,736</b>                          | <b>1,657,862</b>                |
| <b>22 CHANGE IN UNRESTRICTED NET ASSETS FROM OPERATIONS</b>  | <b>(510,462)</b>       | <b>(484,829)</b>       | <b>(995,291)</b>                          | <b>(628,748)</b>                |
| 23 Contribution from the LWVUS                               | -                      | -                      | -                                         | 31,119                          |
| <b>24 TOTAL CHANGE IN UNRESTRICTED NET ASSETS</b>            | <b>(510,462)</b>       | <b>(484,829)</b>       | <b>(995,291)</b>                          | <b>(597,629)</b>                |
| <b>ADJUSTMENTS TO CONVERT TO CHANGE IN UNRESTRICTED CASH</b> |                        |                        |                                           |                                 |
| 25 Monies to be raised for leadership development activities | 206,686                | 207,053                | 413,739                                   | 159,372                         |
| 26 Transfers from invested reserves                          | 353,776                | 287,776                | 641,552                                   | 438,257                         |
| 27 Capital improvement: Vote411 website system upgrade       | (50,000)               | (10,000)               | (60,000)                                  | -                               |
| <b>28 CHANGE IN UNRESTRICTED CASH</b>                        | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>                               | <b>\$ -</b>                     |
| <b>29 RESTRICTED SUPPORT</b>                                 | <b>\$ 1,338,021</b>    | <b>\$ 600,000</b>      | <b>\$ 1,938,021</b>                       | <b>\$ 970,630</b>               |
| <b>30 PROJECT EXPENSES FUNDED BY RESTRICTED GRANTS</b>       | <b>\$ 1,338,021</b>    | <b>\$ 600,000</b>      | <b>\$ 1,938,021</b>                       | <b>\$ 970,630</b>               |

## League of Woman Voters Education Fund

Proposed Budget for 2012-14 Biennium by Functional Area

|                                                              | Fiscal Year<br>2012-13 | Fiscal Year<br>2013-14 | Proposed<br>Budget<br>2012-14<br>Biennium | Adopted<br>Budget<br>FY 2011-12 |
|--------------------------------------------------------------|------------------------|------------------------|-------------------------------------------|---------------------------------|
| <b>UNRESTRICTED SUPPORT AND REVENUE</b>                      |                        |                        |                                           |                                 |
| 1 Contributions in lieu of per member payments               | \$ 214,842             | \$ 214,842             | \$ 429,683                                | \$ 214,810                      |
| 2 Direct marketing contributions                             | 578,123                | 622,939                | 1,201,062                                 | 344,454                         |
| 3 Major donor unrestricted contributions                     | 442,850                | 442,850                | 885,700                                   | 442,850                         |
| 4 Corporate and foundation unrestricted contributions        | 24,000                 | 24,000                 | 48,000                                    | 24,000                          |
| 5 Interest income (short-term accounts)                      | 3,000                  | 3,000                  | 6,000                                     | 3,000                           |
| 6 <b>TOTAL UNRESTRICTED SUPPORT AND REVENUE</b>              | <b>1,262,815</b>       | <b>1,307,631</b>       | <b>2,570,445</b>                          | <b>1,029,114</b>                |
| <b>GENERAL OPERATING EXPENSES</b>                            |                        |                        |                                           |                                 |
| 7 Board of trustees                                          | 80,284                 | 75,929                 | 156,213                                   | 72,904                          |
| 8 Executive administration                                   | 147,908                | 161,214                | 309,122                                   | 147,159                         |
| 9 Human resources                                            | 69,206                 | 108,597                | 177,803                                   | 50,256                          |
| 10 Accounting                                                | 194,999                | 203,203                | 398,203                                   | 212,543                         |
| 11 Information technology                                    | 22,703                 | 27,405                 | 50,108                                    | 29,505                          |
| 12 Administrative services and publication sales             | (7,870)                | 20,513                 | 12,643                                    | (19,176)                        |
| 13 Communications                                            | 56,070                 | 56,109                 | 112,179                                   | 52,776                          |
| 14 Advocacy                                                  | 57,781                 | 53,984                 | 111,765                                   | 51,613                          |
| 15 New program study                                         | 15,000                 | -                      | 15,000                                    | -                               |
| 16 Education study                                           | -                      | -                      | -                                         | 11,935                          |
| 17 Privatization study                                       | -                      | -                      | -                                         | 7,568                           |
| 18 Elections and e-democracy                                 | 257,289                | 232,766                | 490,055                                   | 225,287                         |
| 19 Global democracy programs                                 | -                      | -                      | -                                         | -                               |
| 20 Safeguarding the Judiciary programs                       | -                      | -                      | -                                         | -                               |
| 21 Leadership development                                    | 326,186                | 326,553                | 652,739                                   | 303,872                         |
| 22 Development                                               | 553,721                | 526,186                | 1,079,907                                 | 511,619                         |
| 23 <b>TOTAL GENERAL OPERATING EXPENSES</b>                   | <b>1,773,277</b>       | <b>1,792,460</b>       | <b>3,565,736</b>                          | <b>1,657,862</b>                |
| 24 <b>CHANGE IN UNRESTRICTED NET ASSETS FROM OPERATIONS</b>  | <b>(510,462)</b>       | <b>(484,829)</b>       | <b>(995,291)</b>                          | <b>(628,748)</b>                |
| 25 Contribution from the LWVUS                               | -                      | -                      | -                                         | 31,119                          |
| 26 <b>TOTAL CHANGE IN UNRESTRICTED NET ASSETS</b>            | <b>(510,462)</b>       | <b>(484,829)</b>       | <b>(995,291)</b>                          | <b>(597,629)</b>                |
| <b>ADJUSTMENTS TO CONVERT TO CHANGE IN UNRESTRICTED CASH</b> |                        |                        |                                           |                                 |
| 27 Monies to be raised for leadership development activities | 206,686                | 207,053                | 413,739                                   | 159,372                         |
| 28 Transfers from invested reserves                          | 353,776                | 287,776                | 641,552                                   | 438,257                         |
| 29 Capital improvement: Vote411 website system upgrade       | (50,000)               | (10,000)               | (60,000)                                  | -                               |
| 30 <b>CHANGE IN UNRESTRICTED CASH</b>                        | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>                               | <b>\$ -</b>                     |
| 31 <b>RESTRICTED SUPPORT</b>                                 | <b>\$ 1,338,021</b>    | <b>\$ 600,000</b>      | <b>\$ 1,938,021</b>                       | <b>\$ 970,630</b>               |
| 32 <b>PROJECT EXPENSES FUNDED BY RESTRICTED GRANTS</b>       | <b>\$ 1,338,021</b>    | <b>\$ 600,000</b>      | <b>\$ 1,938,021</b>                       | <b>\$ 970,630</b>               |

General Fund unrestricted operating expenses do not include expenses paid by restricted grants.



# POWER THE VOTE

IMAGINE, COMMIT, ACT!

## League of Woman Voters

Combined LWWUS and LWVEF

Summary of Proposed Budget for 2012-2014 Biennium

|                                                              | Fiscal Year<br>2012-13 | Fiscal Year<br>2013-14 | Proposed<br>Budget<br>2012-14<br>Biennium | Adopted<br>Budget<br>FY 2011-12 |
|--------------------------------------------------------------|------------------------|------------------------|-------------------------------------------|---------------------------------|
| <b>UNRESTRICTED SUPPORT AND REVENUE</b>                      |                        |                        |                                           |                                 |
| 1 Per member payments and contributions in lieu of PMP       | \$ 1,432,278           | \$ 1,432,278           | \$ 2,864,555                              | \$ 1,432,065                    |
| 2 Estimated uncollectable PMP                                | (14,323)               | (14,323)               | (28,646)                                  | (14,321)                        |
| 3 Direct marketing contributions                             | 3,052,220              | 3,192,075              | 6,244,295                                 | 2,529,094                       |
| 4 Local League dues renewal pilot project                    | 21,093                 | 35,000                 | 56,093                                    | 18,093                          |
| 5 Mailing list rental income                                 | 180,000                | 170,000                | 350,000                                   | 200,000                         |
| 6 Major donor and planned giving unrestricted contributions  | 521,000                | 521,000                | 1,042,000                                 | 521,000                         |
| 7 Corporate and foundation unrestricted contributions        | 30,000                 | 30,000                 | 60,000                                    | 30,000                          |
| 8 Publication sales                                          | 11,308                 | 11,308                 | 22,616                                    | 12,808                          |
| 9 Council 2013 and Convention 2014 fees                      | 82,085                 | 219,800                | 301,885                                   | 217,200                         |
| 10 Interest income (short term accounts)                     | 5,000                  | 5,000                  | 10,000                                    | 5,000                           |
| 11 Total unrestricted support and revenue                    | 5,320,661              | 5,602,138              | 10,922,798                                | 4,950,939                       |
| <b>GENERAL OPERATING EXPENSES</b>                            |                        |                        |                                           |                                 |
| 12 Board of directors/trustees                               | 169,796                | 164,283                | 334,079                                   | 154,073                         |
| Executive administration                                     |                        |                        |                                           |                                 |
| 13 Administration                                            | 295,816                | 322,429                | 618,245                                   | 294,318                         |
| 14 Human resources                                           | 141,411                | 220,195                | 361,606                                   | 133,512                         |
| 15 Council/Convention                                        | 92,178                 | 219,800                | 311,978                                   | 217,258                         |
| Operations                                                   |                        |                        |                                           |                                 |
| 16 Accounting                                                | 299,731                | 318,553                | 618,284                                   | 317,229                         |
| 17 Information technology                                    | 107,011                | 113,214                | 220,225                                   | 118,021                         |
| 18 Administrative services and publication sales             | 167,252                | 229,763                | 397,015                                   | 184,353                         |
| 19 Communications                                            | 613,709                | 638,707                | 1,252,416                                 | 512,729                         |
| 20 Member services                                           | 424,450                | 421,162                | 845,611                                   | 432,024                         |
| 21 Advocacy                                                  | 319,086                | 320,113                | 639,199                                   | 307,490                         |
| Education Fund unrestricted program activities               |                        |                        |                                           |                                 |
| 22 New program study                                         | 15,000                 | -                      | 15,000                                    | -                               |
| 23 Education study                                           | -                      | -                      | -                                         | 11,935                          |
| 24 Privatization study                                       | -                      | -                      | -                                         | 7,568                           |
| 25 Election and voter services                               | 257,289                | 232,766                | 490,055                                   | 225,287                         |
| 26 Global democracy programs                                 | -                      | -                      | -                                         | -                               |
| 27 Safeguarding the Judiciary                                | -                      | -                      | -                                         | -                               |
| 28 Leadership development                                    | 326,186                | 326,553                | 652,739                                   | 303,872                         |
| 29 Development                                               | 2,708,080              | 2,676,799              | 5,384,877                                 | 2,440,148                       |
| 30 Total general operating expenses                          | 5,936,995              | 6,204,334              | 12,141,330                                | 5,659,816                       |
| 31 CHANGE IN UNRESTRICTED NET ASSETS                         | (616,334)              | (602,196)              | (1,218,532)                               | (708,877)                       |
| <b>ADJUSTMENTS TO CONVERT TO CHANGE IN UNRESTRICTED CASH</b> |                        |                        |                                           |                                 |
| 32 Noncash expenses - depreciation and amortization          | 68,248                 | 68,248                 | 136,497                                   | 68,248                          |
| 33 Monies to be raised for leadership development activities | 206,686                | 207,053                | 413,739                                   | 159,372                         |
| 34 Transfers from invested reserves                          | 533,300                | 728,395                | 1,261,696                                 | 496,257                         |
| Capital improvements:                                        |                        |                        |                                           |                                 |
| 35 New constituent database planning and implementation      | (95,000)               | (350,000)              | (445,000)                                 | -                               |
| 36 Vote411 website system upgrade                            | (50,000)               | (10,000)               | (60,000)                                  | -                               |
| 37 Computer hardware and software investments                | (21,900)               | (16,500)               | (38,400)                                  | (15,000)                        |
| 38 League member resource website                            | (20,000)               | -                      | (20,000)                                  | -                               |
| 39 Social media monitoring platform                          | (5,000)                | -                      | (5,000)                                   | -                               |
| 40 Affiliate website system planning and implementation      | -                      | (25,000)               | (25,000)                                  | -                               |
| 41 CHANGE IN UNRESTRICTED CASH                               | \$ -                   | \$ -                   | \$ -                                      | \$ -                            |
| 42 RESTRICTED SUPPORT                                        | \$ 1,338,021           | \$ 600,000             | \$ 1,938,021                              | \$ 970,630                      |
| 43 PROJECT EXPENSES FUNDED BY RESTRICTED GRANTS              | \$ 1,338,021           | \$ 600,000             | \$ 1,938,021                              | \$ 970,630                      |

General unrestricted operating expenses do not include expenses paid by restricted grants.

## League of Woman Voters

Combined LWVUS and LWVEF

Summary of Transfers from Reserves

### LEAGUE OF WOMEN VOTERS OF THE UNITED STATES

#### Transfers from LWVUS unrestricted reserves for operating expenses:

Transfer per the investment policy of 5% of the average value of the short-term invested reserves over the last three years to subsidize national office operations

| Fiscal Year<br>2012-13 | Fiscal Year<br>2013-14 | Proposed<br>Budget<br>2012-14<br>Biennium |
|------------------------|------------------------|-------------------------------------------|
| \$ 29,119              | \$ 29,120              | \$ 58,239                                 |

#### Transfers from LWVUS unrestricted reserves for capital investments:

New constituent database planning

95,000 350,000 445,000

League member microsite

20,000 - 20,000

Pilot dues renewal project

18,905 - 18,905

National office network hardware and software upgrades

16,500 16,500 33,000

Affiliate website system planning

- 25,000 25,000

Graphics design update for website

- 20,000 20,000

Subtotal - transfers from LWVUS unrestricted reserves for capital investments

150,405 411,500 561,905

Total transfers from LWVUS reserves

179,524 440,620 620,144

### LEAGUE OF WOMEN VOTERS EDUCATION FUND

#### Transfers from LWVEF unrestricted reserves for operating expenses:

Maximum transfer authorized by the investment policy to subsidize operations of 5% of the average value of the endowment fund reserves over the last three years

128,276 128,276 256,552

Subtotal - transfers from LWVEF unrestricted reserves

128,276 128,276 256,552

#### Transfer from LWVEF restricted reserves for operating expenses:

Transfer from the Fund for Local League Growth for leadership development training

57,500 57,500 115,000

Transfer from the Ruth S. Shur Fund for leadership development training

50,000 50,000 100,000

Transfer from the Nikki Harris Fund for webinar training

12,000 12,000 24,000

Transfer from the Program Fund to underwrite the costs of an Elections Coordinator for six months

30,000 - 30,000

Transfer from the Program Fund to underwrite the costs of Vote411 website promotion and visibility\*

20,000 - 20,000

Transfer from the Program Fund to underwrite the costs of the online voter registration tool

6,000 - 6,000

Transfer from the Program Fund to underwrite the costs of a part-time online organizing coordinator

- 30,000 30,000

Subtotal - transfers from LWVEF restricted reserves for operating expenses

175,500 149,500 325,000

#### Transfer from LWVEF restricted reserves for capital investments:

Transfer from the Program Fund to underwrite the costs of upgrading the Vote411 website system\*

50,000 10,000 60,000

Total transfers from LWVEF reserves

353,776 287,776 641,552

#### Total transfers from reserves (LWVUS and LWVEF combined)

\$ 533,300 \$ 728,396 \$ 1,261,696

### SUMMARY OF TRANSFERS FROM RESERVES BY PURPOSE (LWVUS AND LWVEF COMBINED)

Transfers from unrestricted reserves for operating expenses

\$ 157,395 \$ 157,396 \$ 314,791

Transfers from unrestricted reserves for capital investments

150,405 411,500 561,905

Transfers from restricted reserves for designated operating expenses

175,500 149,500 325,000

Transfers from restricted reserves for capital investments

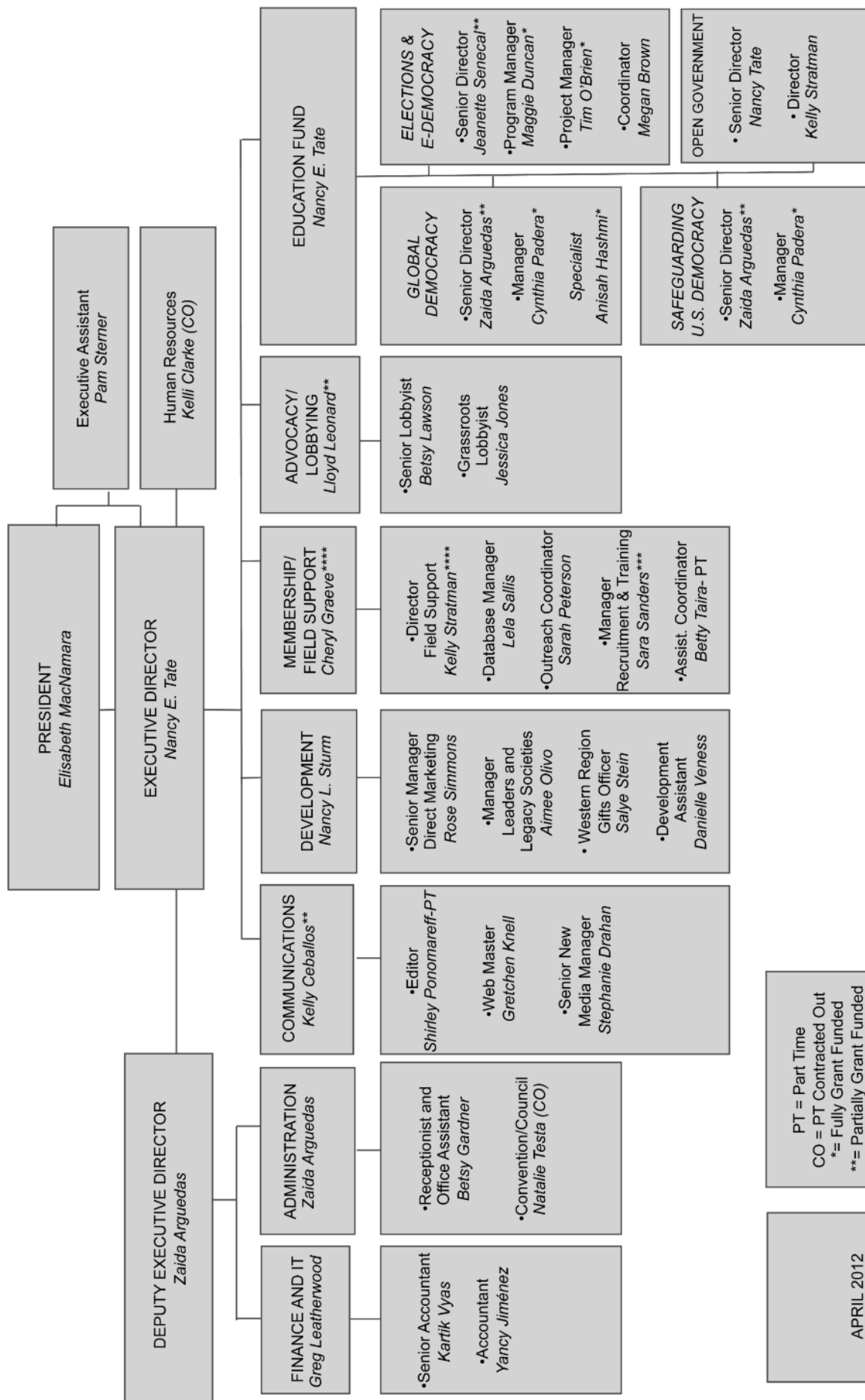
50,000 10,000 60,000

#### Total transfers from reserves

\$ 533,300 \$ 728,396 \$ 1,261,696

\* If needed

# LEAGUE OF WOMEN VOTERS STAFFING CHART



+ Interns (0-7) a year

PT = Part Time  
CO = PT Contracted Out  
\*= Fully Grant Funded  
\*\*= Partially Grant Funded  
\*\*\*= Off Budget  
\*\*\*\*= Partially Off Budget

APRIL 2012



## PROPOSED BYLAWS AMENDMENTS

### PRESENTED BY BYLAWS COMMITTEE

Marlene O'Brien, chair (LWVUS)

Judy Duffy (LWVUS)

Jackie Jacobberger (CA)

Marlys Robertson (CO)

Anne Schink (ME)

- Note:**
- ❖ Only specific articles and sections proposed for amendment are listed.
  - ❖ **Brackets [ ]** denote words to be deleted.
  - ❖ **Underlining** \_\_\_\_\_ denotes words to be added.
  - ❖ Rationale has been provided by the League that submitted the amendment.
  - ❖ Recommendation of the LWVUS Board has been provided.

### BYLAWS PROPOSAL #1,

*proposed by LWV of the Fairfax Area*

#### ARTICLE IX ("CONVENTION")

**Sec. 2. Composition.** Official membership counts shall be determined by national office records of voting members as reported to the national office in the membership count in January of the year in which the convention is held. The convention shall consist of:

- A. Delegates chosen by the members of local Leagues; each local League shall be entitled to at least one delegate; when local League membership reaches [100] 75 voting members, the local League shall be entitled to one additional delegate; thereafter one additional delegate shall be authorized for each additional [100] 75 voting members;
- B. Three delegates chosen by the board of each state League; when state member-at-large membership reaches 100 voting members, the state League shall be entitled to one additional delegate; thereafter one additional delegate shall be authorized for each additional 100 voting members-at-large;
- C. One delegate chosen by the board of each recognized ILO; and
- D. The members of the national board.

**\*Rationale (provided by LWV of the Fairfax Area):** The attendance at the biennial national convention has declined significantly over the past several decades, resulting in a less inclusive and representative body. Part of the decline in attendance has been the result of local and State Leagues not sending the number (or any) of the delegates that they are allowed under the bylaws, and efforts should continue to encourage them to send their full delegation. However, the decline has also been due to the decline in the membership of local Leagues. This was recently exacerbated by the elimination of nationally recruited members from local League membership rolls. We believe that attempts to increase attendance at the LWV national convention and the enthusiasm and broader representation that would ensue should include a change in the formula to allow local Leagues to send additional voting delegates to the Convention.

### RECOMMENDATION

The LWVUS Board does not support this amendment. The Board instead favors Proposal #2, to which the Fairfax Area League also is amenable. Although adopting the amendment presented in Proposal #1 would leave the local League's proposal intact, the Board believes more generous reductions in local League membership thresholds for participation of delegates at Convention are appropriate, and similar reductions in state member-at-large membership thresholds are also advisable. The Board commends the Fairfax Area League for taking the initiative to help address the issue of number of delegates who participate in Convention.

### BYLAWS PROPOSAL #2,

*proposed by the LWVUS Board*

#### ARTICLE IX ("CONVENTION")

**Sec. 2. Composition.** Official membership counts shall be determined by national office records of voting members as reported to the national office in the membership count in January of the year in which the convention is held. The convention shall consist of:

- A. Delegates chosen by the members of local Leagues; each local League shall be entitled to at least one delegate; when local League membership reaches [100] 50 voting members, the local League shall be entitled to one additional delegate; thereafter one additional delegate shall be authorized for each additional [100] 50 voting members;
- B. Three delegates chosen by the board of each state League; when state member-at-large membership reaches [100] 50 voting members, the state League shall be entitled to one additional delegate; thereafter one additional delegate shall be authorized for each additional [100] 50 voting members-at-large;
- C. One delegate chosen by the board of each recognized ILO; and
- D. The members of the national board.

**\*Rationale (provided by the LWVUS Board):** The LWVUS Board strongly believes in the need for an inclusive and representative body at Convention. The 100-member threshold was adopted over six decades ago. Given changes in membership and size of Leagues, one way to help increase participation in Convention is to reduce significantly the longstanding local League thresholds for delegate representation, and to reduce member-at-large thresholds as well. Proposal # 2, developed by the Bylaws Committee, allows local and state Leagues to appoint and send additional delegates, and takes into account the valid concerns voiced by the Fairfax Area League and other Leagues in their Convention 2010 Guidance to the Board.

#### RECOMMENDATION

The LWVUS Board unanimously supports this amendment.

#### **BYLAWS PROPOSAL #3,** *proposed by the LWVUS Board*

#### **ARTICLE XIII ("FINANCIAL ADMINISTRATION")**

**Sec. 4. Budget Committee.** The biennial budget shall be prepared by a committee which shall be appointed for a two-year period by the national board for that purpose at least six months in advance of the convention. The budget committee shall consist of no fewer than five members including a chair and the treasurer. The majority of the members of this committee, including the chair, shall not be

members of the national board. [The budget committee shall review and make a recommendation to the national board as to any change to the budget that is proposed to be adopted at council.] The budget committee shall recommend to the Board a biennial budget and may provide budgetary guidance to the Board during the biennium.

**\* Rationale (provided by the LWVUS Board):** Delegates of Convention 2010 chose to adopt an amendment to the Bylaws that moved the LWVUS from a one-year to a two-year budgeting process, with biennium budgets to be approved at Conventions. At this Convention, Delegates thus will have the opportunity to review the inaugural biennial budget. The current Budget Committee brought to the attention of the Bylaws Committee the need to revise the final sentence of Article XIII, Section 4, to reflect the recent amendment and acknowledge the continuing Budget Committee role during the two-year period. Proposal # 3 arises from this suggestion. The Board commends the Budget Committee for taking the initiative to follow through on the amendment adopted by Delegates of Convention 2010.

#### RECOMMENDATION

The LWVUS Board unanimously supports this amendment.

#### **BYLAWS PROPOSAL #4,** *proposed by the LWVUS Board*

#### **ARTICLE XII**

##### **Principles and Program**

**Sec. 1. Principles.** The Principles are concepts of government supported by the League and are the authorization for adoption of national, state and local program. They may be amended by the convention in the same way as program is adopted under Section 2 of this Article.

**Sec. 2. Program.** The program shall consist of action to implement the Principles and those governmental issues chosen by the convention for concerted study or concurrence and action as follows:

- A. Local and state League and ILO boards [may] shall make any program recommendations to the national board by a date, set by the board, that is at least three months prior to the convention. [Any League that plans to propose the adoption or amendment of a national League position by concurrence on the floor of convention shall give notice to



all Leagues of its intent to do so at least six weeks before convention.]

- B. The national board shall consider these recommendations and formulate a proposed program which shall be sent to the presidents of local and state Leagues and ILOs at least six weeks prior to the convention.
- C. Any League that plans to propose the adoption or amendment of a national League position by concurrence with a position statement of another League shall submit the recommendation to the national board as specified in Section 2A of this Article. Any League, or the national board, that plans to propose the adoption or amendment of a national League position by concurrence with a position statement of another League on the floor of convention shall send background information, including pros and cons on the issue and an explanation of the rationale for using this form of member agreement, to all Leagues at least six weeks before convention.
- D. The convention shall adopt a program by a majority vote on each subject presented to it. A program recommendation submitted by a local or state League or ILO board [at least three months prior to convention] by the date set by the national board as specified in Section 2A of this Article but not proposed by the national board may be adopted only if its consideration is ordered by majority vote of the convention and the vote on adoption comes on a following day. A two-thirds vote is required to amend or adopt a national League position by concurrence on the floor of convention.

**Sec. 3. Program Action.** Leagues may act on national program only in conformity with positions taken by the LWVUS. Members may act in the name of the LWVUS only when authorized to do so by the appropriate board.

**\* Rationale (provided by the LWVUS Board):** Meaningful deliberation on each recommendation for League Program is one of its hallmarks. Delegates of Convention 1996 voted to recognize concurrence recommendations as a means of embracing positions Leagues had developed through study. Proposal # 4 removes redundant language and affirms that through the concurrence process Leagues may adopt national positions based upon positions previously adopted through study and consensus of other state or local Leagues. The longstanding timeframe of three months is applicable

for *all* Program recommendations, including those relating to concurrence; Leagues making concurrence-related Program recommendations thus need to submit them to the national Board by a date set by the national Board that is at least three months prior to Convention, and send them to other state and local Leagues at least six weeks prior to Convention. This timeframe provides ample time for consideration and allows for publication of Program recommendations in the Convention Workbook. Proposal # 4 affirms that concurrence recommendations are an integral part of the Program Planning process.

#### RECOMMENDATION

The LWVUS Board unanimously supports this amendment.

#### BYLAWS PROPOSAL #5, *proposed by the LWVUS Board*

#### ARTICLE XI

##### Nominations and Elections

**Sec. 3. Report of the Nominating Committee.** The report of the nominating committee containing its nominations for officers, directors and [four] three members of the next nominating committee, including a chair or co-chairs, shall be sent to the presidents of state and local Leagues and ILOs at least six weeks prior to the convention. The report of the nominating committee shall be presented to the convention at its first session. Nominations may be made from the floor immediately thereafter provided the consent of the nominee has been obtained.

**\* Rationale (provided by the LWVUS Board):** This is a housekeeping amendment, needed for consistency. Article XI, Section 1, was recently amended to reduce the Nominating Committee from a seven-member body to a five-member body, in which three members (including the chair) are elected and two are appointed. The need to change the related language in Section 3 was overlooked.

#### RECOMMENDATION

The LWVUS Board unanimously supports this amendment.



## CERTIFICATE OF INCORPORATION AND BYLAWS

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### CERTIFICATE OF INCORPORATION AS AMENDED MAY 3, 1946

We, the undersigned, all citizens of the United States and a majority of whom are residents of the District of Columbia, desiring to form a body politic and corporate for the purposes herein set forth, under the provisions of Sub Chapter Three of Chapter Eighteen of the Code of Laws for the District of Columbia, do hereby certify as follows:

1. The name of this corporation shall be League of Women Voters of the United States.
2. The term of existence of the corporation shall be perpetual.
3. The business and objects of the corporation shall be to promote political responsibility through informed and active participation of citizens in government; to render such other services in the interest of education in citizenship as may be possible; and to do every act appropriate or necessary to carry out any of the foregoing objects. The corporation shall not support or oppose any political party or candidate.
4. The number of its managers who shall direct its affairs for the first year of its existence shall be thirteen.

IN WITNESS THEREOF, we have hereunto set our hands, this 15th day of September, A.D. 1923, in the city of Washington, DC.

Filed: September 24, 1923  
Recorded: Liber 39, folio 146  
District of Columbia

MAUD WOOD PARK  
ELIZABETH EASTMAN  
LAURA C. WILLIAM

### BYLAWS OF THE LEAGUE OF WOMEN VOTERS OF THE UNITED STATES

*As adopted by the Thirty-Sixth Convention, May 13-17, 1984 and amended in 1986, 1988, 1990, 1992, 1994, 1996, 1998, 2000, 2004, 2006, 2008 and 2010.*

#### ARTICLE I

##### Name

The name of this organization shall be League of Women Voters of the United States, hereinafter referred to in these bylaws as LWVUS.

#### ARTICLE II

##### Purposes and Policy

**Sec. 1. Purposes.** The purposes of the LWVUS are to promote political responsibility through informed and active participation in government and to act on selected governmental issues.

**Sec. 2. Political Policy.** The League shall not support or oppose any political party or any candidate.

#### ARTICLE III

##### Membership

**Sec. 1. Eligibility.** Any person who subscribes to the purposes and policy of the LWVUS shall be eligible for membership.

##### Sec. 2. Types of Membership.

**A. Voting Members.** Citizens at least 18 years of age who join the League shall be voting members of local Leagues, state Leagues and of the LWVUS; (1) individuals who live within an area of a local League may join that League or any other local League; (2) those who reside outside the area of any local League may join a local League or shall be state members-at-large; (3) those who have been members of the League for 50 years or more shall be life members excused from the payment of dues.

**B. Associate Members.** All others who join the League shall be associate members.



#### ARTICLE IV

##### Local Leagues, Inter-League Organizations and Member-at-Large Units

**Sec. 1. Local Leagues.** Members shall be organized into local Leagues in order to promote the purposes of the League and to take action on local governmental matters. The Board of Directors of the LWVUS, hereinafter referred to as the national board, may grant full local League recognition to groups that have fulfilled the requirements of their state boards and those adopted by the national convention. Only one local League shall be recognized in any community.

##### Sec. 2. Inter-League Organizations.

A. Members enrolled in local Leagues may organize inter-League organizations, hereinafter referred to as ILOs, in order to promote the purposes of the League and to take action on county, metropolitan or regional governmental matters.

B. The national board shall recognize ILOs that fulfill requirements adopted by the national convention.

**Sec. 3. Member-at-Large Units.** Member-at-large units may be formed by state Leagues in areas where circumstances dictate such organization. Rules and procedures for the formation and operation of such units shall be the responsibility of the state League.

#### ARTICLE V

##### State Leagues

**Sec. 1. Organization.** Members shall be organized into state Leagues in order to promote the purposes of the League and to take action on state governmental matters. Wherever the term state League appears in these bylaws it shall include territorial and commonwealth Leagues as well.

**Sec. 2. Recognition.** The national board shall recognize state Leagues that fulfill requirements adopted by the national convention.

**Sec. 3. Responsibility.** State Leagues shall assume responsibility for the organization and development of local Leagues, member-at-large units, the guidance of ILOs, the promotion of League program, financial development and such other matters as the national board may from time to time delegate to them.

#### ARTICLE VI

##### Withdrawal of Recognition

**Sec. 1. Procedure.** The national board may withdraw recognition from any state or local League, or ILO for recurrent failure to fulfill recognition requirements. Recognition may be withdrawn only upon full investigation and after the League involved has had an opportunity to be heard by a committee of the national board. Withdrawal of recognition shall require a three-fourths vote of the national board and shall become effective immediately.

**Sec. 2. Appeal.** A state or local League or an ILO may appeal to the next convention or council meeting for reinstatement of recognition by filing a written request signed by a majority of the members of its board with the secretary-treasurer at least 30 days prior to the convention or council meeting. The convention or council meeting shall decide whether to hear the appeal and shall establish procedures for such a hearing.

**Sec. 3. Disposition of Funds.** Upon dissolution, the funds of a state League shall be paid to the LWVUS and the funds of a local League shall be paid to the state League in which it was organized. Funds held by an ILO shall be prorated among the member Leagues.

#### ARTICLE VII

##### Officers

**Sec. 1. Election, Qualifications and Term.** The officers of the LWVUS shall be a president, a first vice-president, a second vice-president and a secretary-treasurer. They shall be voting members of the LWVUS and shall be elected by the convention to hold office until the close of the next convention or until their successors have been elected and qualified.

**Sec. 2. The President.** The president shall have such powers of supervision and management as customarily pertain to the office; shall preside at all meetings of the organization and the national board or designate another person to do so; shall be, ex officio, a member of all committees except the nominating committee; may sign or endorse checks, drafts and notes in the absence of the secretary-treasurer; and shall perform such other duties as the national board may direct.

# POWER THE VOTE

IMAGINE, COMMIT, ACT!

In the event of the absence, disability, resignation or death of the president, the vice-presidents, in order of their rank, shall assume the office. If neither vice-president is able to serve as president, the national board shall fill the vacancy from among the elected directors.

**Sec. 3. The Vice-Presidents.** The vice-presidents shall perform such duties as the president and the national board shall direct.

**Sec. 4. The Secretary-Treasurer.** The secretary-treasurer shall perform such duties as customarily pertain to the office; arrange for an annual audit of the books by a certified public accountant; and at the direction of the national board, maintain deposits in authorized financial institutions and affix and attest the seal of the LWVUS on any document.

**Sec. 5. Transfers of Property.** The consent of the national board and the signatures of two officers shall be necessary to endorse, transfer and deliver any certificate of stock, bond, note or other security or property in the name and in behalf of the LWVUS.

## ARTICLE VIII Board of Directors

**Sec. 1. Selection, Qualifications and Term.** The board of directors shall consist of the officers, eight directors elected by the convention and not more than eight directors appointed by the elected members of the board. All directors shall be voting members of the LWVUS. They shall serve until the close of the next convention or until their successors have been elected and qualified. Vacancies other than the presidency may be filled by vote of the remaining members of the board.

**Sec. 2. Powers.** The national board shall manage and supervise the business, affairs and activities of the LWVUS subject to the instructions of the convention. It shall have the power to appoint an executive committee and create special committees as it deems necessary and shall perform such other duties as are specified in these bylaws.

**Sec. 3. Executive Committee.** The national board may appoint an executive committee consisting of no fewer than four members of the board. The executive committee shall exercise such power and authority as may be delegated to it

and shall report on all actions taken by it between regular meetings of the national board.

**Sec. 4. Meetings.** At least three regular meetings shall be held annually at such time and place as the board may determine. The president may call special meetings and, upon the written request of five members of the board, shall call a special meeting. Special meetings may be conducted by electronic means, such as telephone conference call, video conferencing or e-mail. The use of electronic meetings shall be reserved for those issues needing a decision before an in-person meeting is scheduled. Notice of all regular meetings shall be given in writing at least one month before the meeting and notice of all special meetings shall be so given at least six days prior to the meeting. During a convention or council meeting the president may, or upon the request of five members shall, call a special meeting by giving personal notice to each member of the board.

**Sec. 5. Absences.** In the event a member of the national board is absent from two meetings in one fiscal year, without excuse, that office shall be declared vacant.

**Sec. 6. Quorum.** A majority of the members of the board shall constitute a quorum. Any one or more members of the board may participate in a meeting by means of conference telephone or similar communications equipment allowing all persons participating in the meeting to hear each other at the same time. Participation by such means shall constitute presence in person at a meeting.

## ARTICLE IX Convention

**Sec. 1. Place, Date and Call.** A convention of the LWVUS shall be held biennially at a time and place determined by the national board. A first call to convention shall be sent to the presidents of local and state Leagues, and ILOs at least eight months prior to the date fixed in said call. Thereafter, the national board may advance or postpone this date by not more than two weeks. A final call, giving the exact time and place of the convention, shall be issued at least six weeks prior to its opening session.

**Sec. 2. Composition.** Official membership counts shall be determined by national office records of voting members as reported to the national office in the membership count in

January of the year in which the convention is held. The convention shall consist of:

- A. Delegates chosen by the members of local Leagues; each local League shall be entitled to at least one delegate; when local League membership reaches 100 voting members, the local League shall be entitled to one additional delegate; thereafter one additional delegate shall be authorized for each additional 100 voting members;
- B. Three delegates chosen by the board of each state League; when state member-at-large membership reaches 100 voting members, the state League shall be entitled to one additional delegate; thereafter one additional delegate shall be authorized for each additional 100 voting members-at-large;
- C. One delegate chosen by the board of each recognized ILO; and
- D. The members of the national board.

**Sec. 3. Delegates' Qualifications and Voting.** All delegates shall be voting members of the League. Each delegate representing a local or state League shall be entitled to vote only if that League has met its per member payment responsibilities. The national board may make an exception in the case of proven hardship. No delegate shall be entitled to more than one vote and absentee or proxy voting shall not be permitted. Final determination of a delegate's qualifications or credentials shall be made by the convention.

**Sec. 4. Powers.** The convention shall adopt a program, elect officers and directors, adopt a biennial budget and transact such other business as may properly come before it.

**Sec. 5. Quorum.** Twenty percent of the possible number of voting delegates other than members of the national board shall constitute a quorum provided that local Leagues from at least 25 states are represented.

## ARTICLE X Council

**Sec. 1. Place, Date and Call.** A council shall be held approximately twelve months after each convention at a time and place or in a manner determined by the national board. A first call to council shall be sent to the presidents of state Leagues at least six months prior to the date fixed in

said call. Notice of the council meeting shall be sent to the presidents of local Leagues and ILOs at the same time.

**Sec. 2. Composition.** The council shall consist of:

- A. Two delegates chosen by the board of each state League;
- B. Two delegates chosen by the League of Women Voters of the District of Columbia;
- C. The members of the national board.

**Sec. 3. Delegates' Qualifications and Voting.** All delegates shall be voting members of the League. Each delegate representing a League shall be entitled to vote only if that League has met its per member payment responsibilities. The national board may make an exception in the case of proven hardship. No delegate shall be entitled to more than one vote and absentee or proxy voting shall not be permitted. Final determination of a delegate's qualifications or credentials shall be made by the council.

**Sec. 4. Powers.** The council shall give guidance to the national board on program, budget and methods of work.

- A. In the event of an emergency, the council may change the program or the budget upon recommendation of the national board or a state League, using the following procedure: (1) At least eight weeks prior to the council meeting any state League proposing a change shall submit it to the national board which shall decide whether to recommend it. (2) At least six weeks prior to the council meeting, the national board shall send to the presidents of local and state Leagues and ILOs all proposed changes. (3) Any change proposed by a state League and not recommended by the national board shall first require a majority vote of the council for consideration. (4) A three-fifths vote shall be required to adopt any change.

- B. The council shall transact such other business as may properly come before it.

**Sec. 5. Quorum.** Thirty-five delegates from state Leagues and the League of Women Voters of the District of Columbia shall constitute a quorum provided that at least 25 states are represented.

**Sec. 6. Special Council Meeting.** In the event of an emergency, the national board may call a special meeting of the council. A formal call specifying purpose, time and place shall be issued to state presidents at least 30 days in advance.

# POWER THE VOTE

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Notice of the council meeting shall be sent to the presidents of local Leagues and ILOs at the same time.

### ARTICLE XI

#### Nominations and Elections

**Sec. 1. Nominating Committee.** The nominating committee shall consist of five members, of whom three shall not be members of the national board. The three to be elected by the convention shall include a chair. Promptly after the convention, the national board shall appoint two members to the committee who may be current or former members of the national board. Vacancies shall be filled by appointment by the national board. All shall serve a two-year term.

**Sec. 2. Suggestions for Nominations.** The nominating committee shall request suggestions for nominations through the president of each state and local League and ILO by advising them of the offices to be filled and the address to which suggestions are to be sent. Any LWVUS member may submit suggestions for nomination.

**Sec. 3. Report of the Nominating Committee.** The report of the nominating committee containing its nominations for officers, directors and four members of the next nominating committee, including a chair or cochair, shall be sent to the presidents of state and local Leagues and ILOs at least six weeks prior to the convention. The report of the nominating committee shall be presented to the convention at its first session. Nominations may be made from the floor immediately thereafter provided the consent of the nominee has been obtained.

**Sec. 4. Election.** The election shall be the responsibility of an election committee appointed by the president at the first session of the convention. Election shall be by ballot except that if there is only one nominee for an office it shall be by voice vote. A majority of those present and voting shall constitute an election.

### ARTICLE XII

#### Principles and Program

**Sec. 1. Principles.** The Principles are concepts of government supported by the League and are the authorization for adoption of national, state and local program. They may be amended by the convention in the same way as program is

adopted under Section 2 of this Article.

**Sec. 2. Program.** The program shall consist of action to implement the Principles and those governmental issues chosen by the convention for concerted study or concurrence and action as follows:

- A. Local and state League and ILO boards may make recommendations to the national board at least three months prior to the convention. Any League that plans to propose the adoption or amendment of a national League position by concurrence on the floor of convention shall give notice to all Leagues of its intent to do so at least six weeks before convention.
- B. The national board shall consider these recommendations and formulate a proposed program which shall be sent to the presidents of local and state Leagues and ILOs at least six weeks prior to the convention.
- C. Any League, or the national board, that plans to propose the adoption or amendment of a national League position by concurrence on the floor of convention shall send background information, including pros and cons on the issue and an explanation of the rationale for using this form of member agreement, to all Leagues at least six weeks before convention.
- D. The convention shall adopt a program by a majority vote on each subject presented to it. A program recommendation submitted by a local or state League or ILO board at least three months prior to convention but not proposed by the national board may be adopted only if its consideration is ordered by majority vote of the convention and the vote on adoption comes on a following day. A two-thirds vote is required to amend or adopt a national League position by concurrence on the floor of convention.

**Sec. 3. Program Action.** Leagues may act on national program only in conformity with positions taken by the LWVUS. Members may act in the name of the LWVUS only when authorized to do so by the appropriate board.

### ARTICLE XIII

#### Financial Administration

**Sec. 1. Fiscal Year.** The fiscal year of the LWVUS shall be from July 1 through June 30 of each year.



**Sec. 2. Financial Support.**

- A. Each local League shall make an annual per member payment to the LWVUS in an amount to be determined by a three-fifths vote of those present and voting at each convention.
- B. Each state League shall make a per member payment to the LWVUS for members-at-large.
- C. When two or more members reside at the same address in a common household, the payment determined by the convention shall be made for the first member; a payment equal to one-half the per member payment shall be paid for each other member.
- D. The per member payment for a member who is a student shall be equal to one-half the per member payment amount determined at convention. A student is defined as an individual enrolled either full or part-time in an accredited institution.
- E. The LWVUS may authorize the payment of a designated part of each per member payment to the League of Women Voters Education Fund.
- F. A state and local League shall be excused from making a per member payment for life members.

**Sec. 3. The Budget.** The national board shall send to the presidents of each local and state League and ILO, at least six weeks prior to the convention, a proposed biennial budget. A biennial budget shall be adopted by a majority vote except that the per member payment shall be approved as provided in Section 2 of this Article.

**Sec. 4. Budget Committee.** The biennial budget shall be prepared by a committee which shall be appointed for a two-year period by the national board for that purpose at least six months in advance of the convention. The budget committee shall consist of no fewer than five members including a chair and the treasurer. The majority of the members of this committee, including the chair, shall not be

members of the national board. The budget committee shall review and make a recommendation to the national board as to any change to the budget that is proposed to be adopted at council.

**Sec. 5. The Distribution of Funds on Dissolution.** In the event of the dissolution of the LWVUS, all moneys, securities and property, real, personal or mixed, which the LWVUS has acquired by gift, bequest or otherwise, as well as all unexpended income from said moneys or property, and any other funds that may be owned or under the control of the LWVUS, shall be disposed of to such person, organization, or corporation for such public, charitable or educational uses and purposes as the national board in its absolute discretion may designate.

**ARTICLE XIV  
Parliamentary Authority**

The rules contained in the current edition of Robert's Rules of Order Newly Revised shall govern the organization in all cases to which they are applicable and not inconsistent with these bylaws.

**ARTICLE XV  
Amendments**

These bylaws may be amended at any convention by a two-thirds vote provided that the proposed amendment was submitted to the national board at least three months prior to convention by a state or local board or has been proposed by the national board. The national board shall send all such proposed amendments to the presidents of local and state Leagues and ILOs at least six weeks prior to convention. Local League presidents shall notify members of their respective Leagues of the proposed amendments but failure to give such notice shall not invalidate the subsequent adoption of the amendment by the convention.



## LWVUS AND LWVEF COMMITTEE REPORTS 2010-2012

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### OVERVIEW

What a biennium the 2010-2012 period was! Despite the markedly partisan and divisive nature of U.S. political debate and the difficult world economy, the LWVUS and LWVEF Board and staff undertook a wide variety of successful activities, initiated a number of new approaches, and successfully adapted to the ongoing difficult financial situation facing the country.

Particularly noteworthy during this period were:

- ❖ High level of voter service and election reform activities related to Election 2010, and continuing in 2012;
- ❖ Education and advocacy work on voter protection, redistricting, money in elections, clean air, climate change and health care reform;
- ❖ Expanded online profile as illustrated through our new website and growing social media presence; and
- ❖ Significantly increased emphasis on membership recruitment and leadership development, through expansion of the Ruth S. Shur leadership coaching program.

In 2012, the League of Women Voters will be active on many fronts, domestic and international. However, with a presidential election on the horizon, the League is placing special emphasis on helping the public navigate the election system, ensuring all eligible voters are allowed to register and exercise their right to vote, and fighting for an outcome that is decided by the voters, not special interest money.

Although there is only room for a short overview of the last two years in the Convention Workbook, many of our activities are regularly highlighted in the Leaders' Updates, as well as on our website ([www.lwv.org](http://www.lwv.org)), blog ([www.lwv.org/blog](http://www.lwv.org/blog)) and Facebook ([www.facebook.com/leagueofwomensvoters](http://www.facebook.com/leagueofwomensvoters)) and Twitter (@LWV) pages.

### ADVOCACY COMMITTEE

The Advocacy Committee was chaired by Judy Duffy and included LWVUS Board members Pat Donath, Mary Klenz, Marlene O'Brien, Dianne Wheatley-Giliotti and Elaine Wiant.

Throughout the biennium, the LWVUS Board continued to focus efforts on our core issues – election administration and voter protection, money in elections, ethics and lobbying reform – and added clean air, global climate change and health care reform to the priority issue agenda.

This period was marked by impressive efforts on the part of the League's grassroots. More than ever, LWVUS and state and local Leagues worked together to coordinate action on national issues and reach members of Congress. LWVUS issued 13 action alerts from April 2010 to March 2012, resulting in more than 80,000 activist messages from our Grassroots Lobby Corps to Congress and contributing significantly to the League's influence on the Hill. The LWVUS volunteer Lobby Corps of some 20 Washington-area League members lobbied members of Congress on numerous critical issues.

Several issues deserve special attention. Passage of the **Affordable Care Act** was one of the League's most celebrated victories of 2010, and one the League had to defend aggressively in early 2011. The League lobbied U.S. Senators to oppose legislation that would have repealed the law. In 2012, LWVUS also fought back against efforts in Congress and several states to limit health and reproductive services for women.

The 2010 elections were the most expensive midterm campaign in our nation's history, showcasing how our electoral system is awash with big **money in elections**. The League worked to mitigate the damage caused by the 2010 *Citizens United* decision by pushing Congress to ensure the integrity of America's elections. The League pushed for passage of the DISCLOSE Act in 2010 and is again advocating for its passage in 2012. In 2011, LWVUS received a small grant to conduct an educational and advocacy campaign in 2012 on the importance of limiting money in elections. The League has been a vocal critic of the lack of

enforcement of campaign finance laws by a dysfunctional Federal Election Commission (FEC) and, during this biennium, called on President Obama to nominate five new FEC commissioners. The League and its partners successfully garnered more than 25,000 signatures on the “*We the People*” White House petition website and, at this time, await a response from the Administration. In 2011, the League aggressively opposed legislation in both the House and Senate that would have abolished presidential public financing.

Throughout 2011-2012, we fought tirelessly to defend every American’s right to **clean air**. We turned back an array of bills, amendments and resolutions. In April, with funding from the environmental community, LWVUS launched a television advertising campaign to call public attention to votes by Senators Scott Brown (R-MA) and Claire McCaskill (D-MO) to block new air pollution standards. The ads were part of our ongoing “**People Not Polluters**” campaign ([peoplenotpolluters.org](http://peoplenotpolluters.org)) and generated nationwide media coverage and increased League visibility and impact as a voice for clean air. Later in 2011, LWVUS kicked off our “**Clean Air Promise**” campaign to engage citizens, elected officials and community leaders around the country to join in making a simple promise to protect the health of our children and families. With funding from an environmental foundation, the League aired TV ads in July on Washington, DC, network and national cable television stations and supported the efforts of state and local Leagues to encourage their communities to stand up for clean air.

The League’s important voice on **global climate change** continued in this biennium urging the Senate to block House-passed cuts to international investments to address the causes and consequences of a changing climate. LWVUS was a consistent and influential voice of opposition to the proposed Keystone XL Pipeline. The League welcomed President Obama’s decision to block the pipeline, and encouraged him to take additional action to reduce the nation’s dependence on foreign oil and stabilize the climate. In 2011, the League completed our partnership with Oxfam of America through which we have been working to advance policies that will reduce global warming pollution; provide resources to help the poor peoples of the world who are disproportionately dealing with the negative consequences of climate change; and address the impact of climate change on the food security of women globally.

## STUDIES

Delegates at LWVUS Convention 2010 voted to undertake two studies over the biennium: the Role of the Federal Government in Education and Privatization.

The LWVUS Role of the Federal Government in Education Study Committee was chaired by LWVUS Board Member Peggy Hill (TX) and Joanne Leavitt (CA). Committee members included: Pat Aaron (IL), Carolyn Jefferson-Jenkins (CO), Patricia Libutti (NJ), Sanford Ostroff (MA), Jean Pierce (IL) and Janelle Rivers (SC). The Privatization Study was chaired by LWVUS Board Member Janis McMillen (KS) and committee members included: Diane Dilanni (TN), Carole Garrison (VA), Ann Henkener (OH), Cathy Lazarus (CA), Nora Leech (WA), Muriel Strand (CA) and Ted Volskay (SC). Committee members authored background papers, crafted questions and discussed the issues in depth. Leagues conducted meetings at the local and state level and participated in online discussion lists.

Three hundred seventy-seven (377) Leagues participated in the Education Study, and in March 2012, the Board approved a new position stating that the “League of Women Voters believes that the federal government shares with other levels of government the responsibility to provide an equitable, quality public education for all children pre-K through grade 12. A quality public education is essential for a strong, viable and sustainable democratic society and is a civil right.”

The deadline for the Privatization Study response forms is May 1, 2012, and further information on the results of this study will be available at Convention 2012.



## EDUCATION FUND COMMITTEE

The Education Fund Committee was chaired by Janis McMillen and included LWVEF trustees Judy Davis, Peggy Hill, Marcia Merrins, Norman Turrill and Elaine Wiant.

LWVEF continues to be involved in a large number of activities that fall into the five general categories outlined below. All areas are funded primarily by grants from foundations or the U.S. government, and significant effort is involved in developing compelling proposals. Many of these projects involve direct personal assistance to and/or pass-through grants to state and local Leagues. The high level of performance by all levels of the League has resulted in multi-year funding for many projects. In addition, first-time funding was received for efforts involving redistricting and youth-oriented election activities.

## VOTER OUTREACH AND EDUCATION

Through *VOTE411.org*—the League’s groundbreaking one-stop election website—we continue to grow the nonpartisan information about elections and voting provided to the public. This indispensable election resource has helped millions of voters find state-specific information on how to register, the candidates and ballot initiatives, voting hours, absentee and early voting, and their polling place location. To date in this biennium, nearly 1.25 million people visited *VOTE411*, and it was used by many Leagues to provide specific candidate information in their communities. The power of *VOTE411* is, in great part, thanks to the state and local Leagues that have partnered with LWVEF to undertake this important project. *VOTE411.org* will get a facelift prior to the 2012 elections, work that will improve the structure and design of the popular website.

In this biennium, LWVEF expanded our efforts to register voting-age high school students. Based on research from our groundbreaking 2010 **High School Voter Registration Project** to encourage voter registration by minority and low-income students, the League developed *Empowering the Voters of Tomorrow*. This comprehensive training manual is being used by local and state Leagues, other civic organizations, student groups, and educators interested in conducting effective high school voter registration drives. The manual was unveiled in 2011 at a League-sponsored summit of League leaders, elections officials, and leaders in civic and

youth engagement, where we kicked off plans for a larger high school voter registration campaign in 2012. This project was made possible by an external grant, which included pass-through monies for numerous Leagues.

Thanks to support from American Express (for the Helping America Vote project) and World Wrestling Entertainment (for the *Smackdown Your Vote!* Democracy Award), LWVEF was able to support the voter outreach and education work of eight Leagues, with a special focus on engaging and empowering young voters.

In addition to the work with grantee Leagues on particular Ed Fund projects, LWVEF assists Leagues with numerous inquiries, including questions on the topics of debates and Voters’ Guides. LWVEF also handles requests from Leagues pertaining to activities with presidential campaigns.

## PROTECTING AND EMPOWERING CITIZENS

**Public Advocacy for Voter Protection Project:** In this biennium, we saw a comprehensive effort to roll back voting rights and shrink the electorate, with dozens of states enacting new voter suppression laws. Now in its seventh year, our externally funded *Public Advocacy for Voter Protection Project (PAVP)* project aggressively worked with state Leagues to call on state legislatures to repeal and reject a range of voter suppression measures. In 23 states, we kept a sharp focus on opposing voter photo ID and proof-of-citizenship legislation, improving administration of statewide voter registration database systems, improving the workings of polling places, diversifying the Election Day workforce, and fighting against last minute barriers to voting. LWVEF worked in partnership with state Leagues on hundreds of activities, providing both funds and technical and strategic assistance. Broad based advocacy efforts by state Leagues resulted in defeating voter suppression bills in 12 states and halting implementation in four, where laws await court action. Specifically, a three-judge panel in Washington, DC, granted permission to LWVSC and LWVTX to intervene in the photo ID cases challenging the U.S. Department of Justice’s denial of pre-clearance of their states’ photo ID laws. Although the final outcome of these, and other cases, may not be known for months, Leagues are hard at work protecting voters.

In November 2011, the House Judiciary Committee invited LWVUS President Elisabeth MacNamara to speak at a forum, *Excluded from Democracy: The Impact of Recent State Voting Law Changes*, where she called attention to the dangers posed by the anti-voter laws sweeping the country and the League's efforts to stop them. The League also urged state governments to fulfill their obligation to comply with federal laws—such as the National Voter Registration Act—that allow Americans to register to vote when they apply for social services.

**Redistricting Reform:** To ensure that citizens were not shut out of the decennial redistricting process in 2011, LWVEF, with external funding, launched a transparency-focused redistricting campaign, *Shining a Light*. LWVEF supported state Leagues in California, Florida, Georgia, North Carolina, Ohio, Pennsylvania, Texas and Virginia to ensure that district lines were drawn not to favor any political party or candidate, but to give all citizens their rightful representation.

LWVEF developed a range of resource materials and worked closely with each state League to develop state-specific objectives to promote a more open and transparent redistricting process. These state Leagues hosted hundreds of public events; testified hundreds of times; engaged and educated the media, garnering upwards of 1,000 redistricting-related news hits; took advantage of new mapping technology to draw and submit alternative redistricting maps that meet the public interest; and, where necessary, pursued legal action to ensure a fair process.

LWVUS/EF staff continue to work with several state Leagues on possible litigation strategies.

**Fair and Impartial Courts:** With ongoing external funding support, the League continued our *Safeguarding U.S. Democracy* educational campaign to promote the importance of fair and impartial courts nationwide. In the spring of 2011, the League completed the *Quest for a More Diverse Judiciary* program in Kansas. The League's successful campaign led to increased transparency in the Kansas judicial system, and judicial appointments at all levels of the Kansas Courts now better mirror the state's population. Campaign activities continue in South Carolina (begun in fall 2011) and Washington state (begun in spring 2012), and are already yielding preliminary successes.

## **Government Transparency and Public Participation:**

Government transparency and accountability are essential to a strong and healthy democracy. As in years past, LWVUS was a co-sponsor of Sunshine Week in 2011 and 2012. In March 2011, the League co-hosted the 6th Annual Sunshine Week National Dialogue in Washington, DC. The event, *The Road Forward on Open Government*, brought together transparency experts from inside and outside government to discuss the extent to which the Obama Administration has met its goal of "creating an unprecedented level of openness in government." This year, the event featured Dana Priest, Pulitzer Prize-winning journalist and author of *Top Secret America*, at the *Secrecy, Disclosure and the Risks for Security and Accountability* forum. In both years, an expert forum was webcast live from Washington, DC, and a number of local Leagues hosted their own "viewing" parties to engage their communities on these issues.

In their communities, local Leagues have a long tradition of sitting in on government meetings as observers. To help Leagues and other citizen groups assess local governments' use of online technology to promote openness and accessibility, the national League drafted a resource guide, *Sunshine 2.0*.

## **GLOBAL DEMOCRACY**

During 2010-2012, the Global Democracy program spread to more countries, while still focusing on our core competencies of elections, transparency, women leaders and grassroots activism. League staff and members provide hands-on assistance to grassroots activists and organizations around the world, helping them increase civic engagement, make their governments more open, accountable and responsive to all their citizens, and build more democratic institutions from the ground up.

In 2011, LWVUS received a subcontract to assist with USAID-funded projects to help leaders in Bangladesh and El Salvador devise strategies that will encourage party leaders to support women political candidates. LWVEF also worked with women leaders of civil society organizations in Egypt and Tunisia, urging them to play a leading role in their historic transition to democracy. Finally, LWVEF staff traveled to Cuba to participate in an international conference on the role of women in the 21st century. In a significant new

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development, the League was chosen as the only nongovernmental partner of the U.S. State Department and the government of Tunisia to organize numerous preparatory meetings abroad that will culminate in the 9th G-8 Middle East and North Africa (BMENA) Forum for the Future in fall 2012.

State and local Leagues play a unique and vital role in fostering democracy abroad through exchange and hosting programs. With continued external funding, five local Leagues in three states welcomed visitors from Azerbaijan, Georgia, Turkmenistan and Tajikistan for firsthand exposure to the U.S. political process. As part of our ongoing Legislative Fellows Program, League staff led two groups of U.S. Fellows, including League members, to Colombia and Brazil to promote grassroots dialogue and strengthen bonds among citizens in the Americas.

The League continues to be represented at the United Nations through its Observer, Rosalee Keech, and Alternate Observers, Suzanne Maltz, Margery Cohen, Mary Fox, Nancy Lyman Orem and Judy Schachter. In this role, they attend UN briefings, are members of several working groups/committees and arrange for League members to attend UN briefings and for UN speakers to speak to Leagues. In 2011, the League used its status as a UN Observer to promote women's role in democracy, the rights of women and girls, and environmental sustainability.

### CIVIC ENGAGEMENT

LWVEF continues to be active in various activities and partnerships that relate to improving civic education in schools, and to promoting civil discourse. Board and staff members represent the League on various commissions and coalitions on these topics. In addition, LWVUS sponsored the showing of the documentary *Patriocracy* in New Hampshire and South Carolina in 2012 to call attention to the partisan rancor and gridlock dominating U.S. politics.

### COMMUNICATIONS COMMITTEE

The Communications Committee was chaired by Susan Wilson and included LWVUS Board members Judy Davis, Peggy Hill, Mary Klenz, Marcia Merrins, Norman Turrill and Elaine Wiant.

### MEDIA RELATIONS/VISIBILITY

Throughout this biennium, LWVUS public relations work paid off by garnering significant national media attention including, but not limited to: *National Journal*, *Congressional Quarterly*, *National Public Radio*, *CongressDaily*, *The New York Times*, *The Washington Post*, *Roll Call*, *Politico*, *Nation Magazine*, *Huffington Post*, *Talking Points Memo*, *Associated Press*, *Reuters*, *CNN*, *C-SPAN*, *ABCNews.com*, *CBSNews.com*, and *MSNBC*. For a comprehensive listing of recent League stories, visit our news clips page at [www.lwv.org/news-clips](http://www.lwv.org/news-clips).

### ELECTIONS 2010

Early in 2010, LWVUS developed a targeted plan to share our voter education and preparedness messages with major national media; key regional, minority and student media outlets; and state and local Leagues for dissemination to their local media. President MacNamara visited ten states throughout the fall of 2010, meeting with state and local elections officials, voters, community leaders, League members and the media to raise awareness of the League's core voter education, participation and election reform messages. Her hard work and busy travel schedule paid off with press meetings and stories in Arizona, Ohio, South Carolina, Texas, Wisconsin and others. LWVUS also worked to promote *VOTE411.org* to a broad and diverse audience by utilizing *Google Grants* and other grant funding supported by expanded online advertising, while *Yahoo!* provided generous promotional support as well. The League's voter education materials – particularly *VOTE411.org* – appeared in many regional media and blogs.

### WEBSITE

Following completion of the Online Communication Audit in 2010 and after nearly a year of planning, designing, building and testing, the new LWVUS website "went live" on December 1, 2011. The new, more interactive website provides creative ways for the League to engage our members, supporters and volunteer activists, the media, and the public, while expanding our online community. The site also features a new blog. Overall, the response from visitors and members to [www.lwv.org](http://www.lwv.org) has been overwhelmingly positive. In 2012, the League has continued to improve the

site by adding new features and more dynamic content targeted to visitors' interests.

### **E-COMMUNICATIONS: ONLINE OUTREACH AND SOCIAL MEDIA**

The LWVUS online outreach program started in earnest during 2008 and continues to pay dividends in visibility, organizational growth and public engagement. LWVUS staff has continued to create messages that most effectively highlight LWV legislative, education and civic work and encourage more active online engagement. As we continue to use and improve the new website, our blog, and our growing social media channels, we are evaluating the precise role our e-communications to members and supporters will fill in our larger communications strategy. To keep up, be sure you have subscribed to our blog through the RSS feed at [www.lwv.org/blog/rss](http://www.lwv.org/blog/rss).

Perhaps the biggest area of growth is in the League's use of social and new media as part of its outreach and engagement efforts. The LWVUS Facebook page is an active, expanding online community. Our Twitter feed also continues to grow, and both media provide the League with means of reaching individuals who are not already familiar with the organization. To encourage the viral potential of "friend-raising" (increasing the number of friends/fans on social media) on Facebook and Twitter, we continue to link to our social media channels in all outgoing e-communications. We have also begun to use closed Facebook groups as a place for members to discuss best practices and ideas on specific issues.

### **VOTER ENGAGEMENT WEB VIDEO**

In October 2011, the League was chosen as one of 24 nonprofits to participate in Discovery Communications' "Creating Change" program. Through this fantastic opportunity, the League received in-kind creative production assistance from professional talent at Discovery Communications. The result was a 30-second web video, *Take Control*, which encourages younger populations to get registered and vote. You can watch it online at [www.lwv.org/multimedia/take-control-vote](http://www.lwv.org/multimedia/take-control-vote).

### **TECHNOLOGY PLANNING, DEVELOPMENT AND SUPPORT**

LWVUS has continued to develop additional web technologies and tools for Leagues and members. Following the launch of the new website, LWVUS produced new web templates for state and local Leagues. These templates share our look and branding and will help state and local Leagues with website design and content for their own sites. LWVUS is now finalizing the Media Archive project, a new micro-site that modernizes our historical archive of video, photograph and other media. Additional projects include building a new tool to replace the member discussion lists on Lyris and serving content to website visitors based on their interests. LWVUS plans to begin work on a redesigned Members' resource website if funding is approved in the FY 2012-13 Budget. The League Geeks, a group of volunteer tech-savvy League members, continue to help answer members' technical questions.

### **LEAGUE COMMUNICATIONS**

The monthly e-newsletter, the *LeagueVoice*, continues to keep League members and League friends in the loop with the latest news from LWVUS. The *Leaders' Update* is sent out every Thursday to League leaders and subscribers. It includes the latest news from LWVUS, as well as important announcements and opportunities for all state and local Leagues.

### **FOCUS GROUP RESEARCH ON LEAGUE**

To gain a better understanding of how the public views the League, LWVUS contracted with Lake Research Partners in 2011 to hold a "summit" of Washington-based pollsters and to conduct three telephone focus groups of registered voters. We learned that the public appreciates the need for the League to educate and inform citizens in a nonpartisan way, but that we need to become more visible.



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The Communications Department continues to support state and local Leagues in their own PR efforts, by providing templates for press releases, media advisories, op-eds and Letters to the Editor, as well as helping distribute press statements and supplying tips for enhanced visibility projects.

### MEMBERSHIP AND LEAGUE SUPPORT COMMITTEE

The Membership and League Support Committee for this biennium was chaired by Mary Klentz and included LWVUS Board members Pat Donath, Judy Duffy, Marlene O'Brien, Dianne Wheatley-Giliotti and Susan Wilson.

#### RECRUITMENT AND LEADERSHIP: INTER-RELATED GOALS

In this biennium, LWVUS continued to build upon the success of the Membership Recruitment Initiative (MRI) and expanded its work to include leadership development. This effort, which is now called the Membership and Leadership Development (MLD) program, has expanded over the last two years to include 41 states, supported by a volunteer force of 23 national coaches (Ruth S. Shur Fellows) and nearly 150 state coaches. The coaching teams of dedicated volunteers participate in training sessions and monthly calls between national and state coaches and then between state coaches and local Leagues. Our goal is to have all 50 states, plus the District of Columbia, involved in this program by 2013 and to retain a commitment to ongoing training and coaching support for all Leagues over time.

Among the 315 Leagues that have been involved for more than eight months with MLD, 82.5 percent bucked the 30-year membership trend of declining membership. Additional good news shows a robust recruitment of new members. Generous memorial gifts from the Shur Family (to establish the national coaching team) and the family of Nikki Harris (to support online webinars) provide an endowment that covers approximately 30 percent of the MLD program costs. Since the MLD program is not funded by the LWVUS operating budget, ongoing fundraising efforts by Board members and staff continue in order to obtain the additional resources needed to sustain the program.

#### STREAMLINING

The Streamlining Committee was comprised of both LWVUS Board members (Pat Donath, Chair, Mary Klentz, Marcia Merrins and Susan Wilson) and League members (Scott

Britton (OH), Peg Chapin (NC), Lineah Davey (CO), Carolie Mullan (TX) and Gail Pebworth (IN)). They worked to expand upon the creation of "The ABCs of Streamlining." The League appreciates their work to create new, easy to read and simplified pieces on 'How to Manage Your League,' 'Local League Advocacy' and 'Hot Topic' events.

#### SERVICES FOR LEAGUES

The Membership and League Support team continues to provide timely service to Leagues through the **State and Local League Grants Program**. Just over 300 Leagues in 46 states have accounts with the LWVEF. This service, which allows Leagues to raise and spend tax-deductible resources using the LWVEF tax status, is available free of charge to all Leagues. The team also continues to function as one of the "customer service centers" for League leaders. The general email box for this department alone (*membership@luvv.org*) receives in excess of 10,000 email messages from Leagues annually.

### MEETINGS AND TRAININGS COMMITTEE

The Meetings and Trainings Committee (which includes Convention and Council) for this biennium was chaired by Marcia Merrins and included LWVUS Board members Judy Davis, Peggy Hill, Janis McMillen, Norman Turrill and Susan Wilson.

One of the exciting new things this Committee pursued was creation of a brand new format for the League's 2011 national Council meeting. The new concept included more in-depth discussion and dialogue by participants on a few critical areas for the League's future, including funding models for sustaining the League at all levels and the role of state Leagues. For the first time, Council also included personalized training to help each state initiate a work plan around its election 2012 activities and to expand its use of social media for enhanced visibility. Council evaluations were very positive regarding the "new design" and format of the gathering.

### GOVERNANCE COMMITTEE

The Governance Committee for the 2010-2012 biennium was chaired by Dianne Wheatley-Giliotti and included LWVUS Board members Pat Donath, Judy Duffy, Janis McMillen and Marlene O'Brien.

In the last two years, the Governance Committee has addressed a wide range of topics, many of which were in response to suggestions made by state and local League leaders.

- ❖ The Committee worked to address the Guidance to the Board from the national Convention (2010) and Council (2011).
- ❖ The Committee created sample policies for local Leagues on the following:
  - ✓ Speaking for the League
  - ✓ Use of mailing/email lists
  - ✓ Making decisions between Board meetings
  - ✓ Candidate debates/forums
  - ✓ Formal coalitions and informal partnerships/alliances
  - ✓ Conflict of interest policy
- ❖ The Committee thoughtfully and thoroughly reviewed and updated the nonpartisan policy for the LWVUS Board to better reflect current circumstances.
- ❖ The Committee proposed the rules for national Council 2011 and for Convention 2012.
- ❖ A special subcommittee (including Judy Duffy, Janis McMillen and Marlene O'Brien) was established to refine the Convention Resolutions process.
- ❖ Based on conversations at Council 2011, the Committee worked to develop an operating reserves policy and made corresponding adjustments to the League's investment policy for consistency.
- ❖ The Committee established new policies regarding Convention caucuses in order to promote greater transparency in the organization's internal lobbying processes.

## DEVELOPMENT COMMITTEE

The Development Committee for the 2010-2012 biennium was chaired by Judy Davis. The entire LWVUS Board served as a committee of the whole. Under the purview of the Development Committee is the financial support that is generated for LWVUS and LWVEF through the avenues listed below. We have been very fortunate that our direct marketing messaging has resonated extremely well with the public in the last two years, and this has been the main source of LWVUS financial stability in these difficult economic times.

### DIRECT MARKETING

The League's direct marketing program targets donors of gifts under \$1,000, through five different fundraising strategies (Acquisition, Appeals, Renewals, Monthly Sustainers and Acknowledgements) that work together via mail, telephone and the Internet to produce positive results. Direct marketing, which reaches more than 2.2 million individuals in any given year, is the largest source of unrestricted income for LWVUS/EF; and, brings in donations from some 78,000 non-member individuals annually.

### MAJOR DONORS

LWVUS/EF has continued its strategic focus on fostering relationships with and attracting financial support from individual major supporters. The cornerstone of these efforts are our *Leaders for Democracy*, annual supporters of \$1,000 and greater. The LWVUS Board plays a significant role in engaging these friends through personal cultivation and solicitation phone calls and face-to-face visits that complement a personalized mail strategy implemented by staff. We currently have 178 donors contributing at this level.

### PLANNED GIVING

Planned gifts provide opportunities for individuals to support the League through deferred gifts, including bequests,

## Follow Convention on Twitter: #LWV2012

Join the conversation about Convention on Twitter by using the hashtag #LWV2012! Twitter is a great way to share what's going on here with your members who weren't able to make it to Convention. Tweet your thoughts on the caucuses and workshops you're attending and amplify the good messages coming out of Convention! You can even arrange meet-ups with other attendees.

**Wondering what a hashtag is?** Learn more about Twitter and the uses of new media – come to the LWVUS social media team workshop on Saturday!





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charitable gift annuities and other vehicles. The Carrie Chapman Catt Legacy Society recognizes individuals who have informed LWVUS that they have provided for LWVEF in their estates. We currently have 81 members.

## FOUNDATION, GOVERNMENT AND CORPORATE GRANTS

The Development staff continued to assist other LWVUS and LWVEF staff in preparing concept papers, proposals, targeted marketing materials and other League publications for a wide variety of Education Fund and other purposes.

The League received project grants during this period from such foundations as Carnegie Corporation of New York, the

Open Society Foundations and the Tides Foundation as well as from government agencies, including the Open World Leadership Center of the Library of Congress and the U.S. Department of State.

Corporations have been solicited primarily for restricted support of particular LWVEF projects, as well as for Council 2011 and Convention 2012. Over the past two years, the League has garnered various types of participation from a range of companies. These include funds for specific projects, in-kind services (such as marketing and hosting services by Yahoo!), matching gifts and annual contributions.

## LEADERS FOR DEMOCRACY

The League of Women Voters of the U.S. is pleased to recognize members and friends who make gifts totaling \$1,000 or more during the course of one fiscal year (July 1 – June 30) as *Leaders for Democracy*.

As the League's most committed and generous supporters, *Leaders for Democracy* receive special benefits. For more information about becoming a *Leader for Democracy*, please call 202-263-1355 or email [development@lww.org](mailto:development@lww.org).



# CONVENTION 2012 EVALUATION

## PLEASE COMPLETE THIS FORM AND RETURN BEFORE YOU LEAVE CONVENTION

As you leave the final session, please deposit the evaluation form in one of the designated boxes in the Plenary Room or you may mail it to LWVUS (1730 M St., NW, Washington, DC 20036). Your comments will aid the overall evaluation and planning for Convention 2012 in Washington, DC. Additional comments are welcome and may be attached to this form. Thank you and have a safe trip home!

1. How many LWVUS Conventions have you attended including this one\_\_\_\_\_?

### 2. Please rate the Registration Process

- ☐ Easy                      ☐ Average                      ☐ Difficult  
☐ I registered online  
☐ I registered through the mail/fax

### 3. Please rate the information you received for this Convention:

|                            |                                    |                               |                               |                               |
|----------------------------|------------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Convention Publication     | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor |
| Information from Website   | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor |
| Pre-Convention Webinars    | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor |
| Convention Discussion List | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor |
| Workshop Materials         | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor |

### 4. Please rate the Briefings and Q&A Sessions you attended

|                            |                                    |                               |                               |                               |                              |
|----------------------------|------------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| Delegate Briefing          | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Parliamentarian's Briefing | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Budget Q&A                 | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Program Q&A                | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Bylaws Q&A                 | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |

### 5. Please rate the Workshop Sessions you attended

Friday – “Power Our Voice to Power the Vote”

- ☐ Excellent                      ☐ Good                      ☐ Fair                      ☐ Poor                      ☐ N/A

Sunday – “VOTE 411's Online Voters' Guide System Training”

- ☐ Excellent                      ☐ Good                      ☐ Fair                      ☐ Poor                      ☐ N/A

Sunday – “Social Media: Understanding the Powerful Ways to Engage and Grow Your Online Community”

- ☐ Excellent                      ☐ Good                      ☐ Fair                      ☐ Poor                      ☐ N/A

Monday – “Helpful Hints for Local League Presidents”

- ☐ Excellent                      ☐ Good                      ☐ Fair                      ☐ Poor                      ☐ N/A

Monday – “Advocacy 101 - Learn the Basics of Lobbying”

- ☐ Excellent                      ☐ Good                      ☐ Fair                      ☐ Poor                      ☐ N/A

**Monday – “League Easy Web Sessions”**

☐ Excellent      ☐ Good      ☐ Fair      ☐ Poor      ☐ N/A

**Monday – “Power Tools You Can Use To Power The Vote”**

☐ Excellent      ☐ Good      ☐ Fair      ☐ Poor      ☐ N/A

**Overall, were the workshop topics of general interest to you?**      ☐ Yes      ☐ No

**What other workshops would you suggest:** \_\_\_\_\_

**6. I attended the following session and thought it was:**

|                                                                                |                                    |                               |                               |                               |                              |
|--------------------------------------------------------------------------------|------------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| Opening Meet & Greet                                                           | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Office Hours with the Board                                                    | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Candidates Forum                                                               | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| The Capitol Steps:<br>“Political Satire At It’s Best”                          | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Film: Patriocracy -<br>Civility in Our Democracy                               | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| LWV’s Constituents, How We<br>Engage Them and Database<br>Systems to Assist Us | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Banquet                                                                        | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |

**7. The Balance between Plenary Sessions and other Events was:**

☐ About Right      ☐ Too much time for Plenary      ☐ Too much Time for Other Events

**8. Please rate the Wares Market**

|                        |                                    |                               |                               |                               |                              |
|------------------------|------------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| Easy Access            | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Easy to Purchase Items | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |

**9. Please rate the helpfulness of the LWVUS Board**

|               |                                    |                               |                               |                               |                              |
|---------------|------------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| Overall       | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Availability  | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Accessibility | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |

**10. Please rate the helpfulness of the LWVUS Staff**

|               |                                    |                               |                               |                               |                              |
|---------------|------------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------|
| Overall       | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Availability  | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |
| Accessibility | <input type="checkbox"/> Excellent | <input type="checkbox"/> Good | <input type="checkbox"/> Fair | <input type="checkbox"/> Poor | <input type="checkbox"/> N/A |

**11. Please rate the accommodations and services of the Hilton Washington DC**

☐ Excellent      ☐ Good      ☐ Fair      ☐ Poor      ☐ N/A

**12. Any additional Comments to share:**

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## CONVENTION 2012 CONTRIBUTORS

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The League of Women Voters gratefully acknowledges the following friends who have generously provided funding to help support Convention 2012 (as of May 1):

- |                               |                                   |
|-------------------------------|-----------------------------------|
| ■ The Avalon Consulting Group | ■ Oxfam America                   |
| ■ General Systems Corporation | ■ PMG Ltd.                        |
| ■ InfoGroup                   | ■ Vornado/Charles E. Smith Realty |

## LWVUS TABLES

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**Membership Story Bank**  
**Nominating Committee**  
**Education Fund**  
**Lobby Corps/United Nations**

**Pub Sales**

## WARES MARKET TABLES

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LWV Amherst, Concord-Carlisle, MA  
LWV Arizona  
LWV Bucks County, PA  
LWV California  
LWV Calvert County, MD  
LWV Colorado  
LWV Dallas Metroplex, TX  
LWV Delaware  
LWV Fairfax Area, VA  
LWV Florida  
LWV Lancaster County, PA  
LWV Louisiana

LWV Maryland  
LWV Minnesota  
LWV Missouri  
LWV Montgomery County, MD  
LWV Moore County, NC  
LWV National Capital AREA  
LWV New York  
LWV Sacramento County, CA  
LWV South Bloomington- Monroe County, IN  
League Easy Web  
Oxfam America

## THE CARRIE CHAPMAN CATT LEGACY SOCIETY

The League of Women Voters of the United States is pleased to recognize members and friends who have included the League's Education Fund in their estate plans as members of the Carrie Chapman Catt Legacy Society. Members of the Catt Legacy Society receive special benefits such as invitations to participate in semi-annual conference calls with the League President and senior staff members, special recognition at Convention, personal invitations to League events, complimentary copies of League publications, recognition in the League's Annual Report and more.

*For more information about remembering the League in your estate plans, or to let us know that you have already included us, please call 202-263-1355 or email [development@lww.org](mailto:development@lww.org).*



## CONVENTION 2012 PLANNING COMMITTEE

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Janis McMillan  
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Dawn Schulz, Tellers  
Emily Tamlyn, Dine-Around  
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## FUTURE LWVUS COUNCILS AND CONVENTIONS

COUNCIL 2013  
CONVENTION 2014

JUNE 14-17  
JUNE 6-10

NATIONAL CONFERENCE CENTER, NORTHERN VIRGINIA  
DALLAS, TX



LEAGUE OF  
WOMEN VOTERS®

### OUR MISSION

The League of Women Voters, a nonpartisan political organization, encourages informed and active participation in government, works to increase understanding of major public policy issues, and influences those policies through education and advocacy.